



Notice of our 2023 annual meeting of shareholders and availability of materials

NOTICE IS HEREBY GIVEN THAT Alimentation Couche-Tard Inc. (the “Corporation”) will hold its annual meeting of shareholders (the “Meeting”).

Date, time and place

When	Where
Thursday, September 7, 2023, at 10:30 a.m. (EDT)	Virtual meeting via live webcast at https://web.lumiagm.com/439117300

This year we will once again hold the Meeting in a virtual-only format, which will be conducted by live webcast to give our shareholders an equal opportunity to participate, vote and submit questions, regardless of their geographical location.

You can find out more about our policies and practices relating to virtual meetings, as well as detailed instructions on how to cast your vote in the enclosed management information circular (the “Circular”).

Business to be transacted at the Meeting


- To receive** our audited consolidated financial statements for the fiscal year ended April 30, 2023, together with the auditor’s report.
- To appoint** our independent auditor until the next annual meeting of shareholders and authorize the board to set its remuneration.
- To elect** each of the directors nominated to serve on our board until the next annual meeting.
- To approve** in a non-binding advisory capacity our approach to executive compensation policies.
- To review** two shareholder proposals received this year by the Corporation, but not submitted to a shareholder vote.

Notice and Access

As permitted under Canadian securities regulations, you are receiving this notification as the Corporation has decided to use the “notice-and-access” mechanism for delivery to both registered and non-registered shareholders of this notice of annual meeting of shareholders, the Circular prepared in connection with the Meeting, and other proxy-related materials (the “Meeting Materials”). You can download the Meeting Materials at <https://corpo.couche-tard.com/en/investors/shareholders-ressources/annual-general-meeting-documents/>.

How to request a paper copy of the Meeting Materials

If you would prefer to receive a paper copy of the Circular, please call us at the number in the box to the left, or send us an email, and we will mail it to you at no cost. **Note that we will not mail the proxy form or voting instruction form, so please keep the one you received with the notice of meeting.**

	
Call 1 (888) 433-6443 (toll-free in North America) 1 (416) 682-3801 (outside North America)	Send an email tsxt-fulfilment@tmx.com

We need to receive your request by **August 28, 2023** if you want to receive the Circular before the Meeting. After the Meeting, please call 1 (800) 387-0825 or 1 (416) 682-3860 to ask for a printed copy.

Attendance and voting at the Meeting

The record date (the “**Record Date**”) for determination of shareholders entitled to receive notice of and to vote at the Meeting was **July 10, 2023**. Only shareholders whose names have been entered in the register of our shares on the close of business on the Record Date will be entitled to receive notice of and to vote at the Meeting. Shareholders who acquire shares after the Record Date will not be entitled to vote such shares at the Meeting.

Registered shareholders and duly appointed proxyholders will be able to attend, participate, vote and ask questions in writing or by telephone live at the Meeting.

Non-registered shareholders who have not duly appointed themselves as their proxy will be able to attend the Meeting only as guests. Guests will be able to listen to the Meeting but will not be able to vote or ask questions.

Registered shareholders	Non-registered shareholders
You are a registered shareholder if your shares are held in your name.	You are a non-registered shareholder if your shares are listed in an account statement provided to you by an intermediary.

Shareholders who wish to appoint a proxyholder other than the persons designated by the Corporation on the form of proxy or voting instruction form (including a non-registered shareholder who wishes to appoint themselves as proxyholder) must carefully follow the instructions in the Circular and on their form of proxy or voting instruction form. These instructions include the additional step of registering such proxyholder with our transfer agent, TSX Trust Company, after submitting their form of proxy or voting instruction form. Failure to register the proxyholder will result in the proxyholder not receiving a control number that will act as their online sign-in credentials and is required for them to vote at the Meeting and, consequently, will only be able to attend the Meeting online as a guest.

We have enclosed a proxy form or voting information form with the notice of meeting. If you cannot attend the Meeting, please sign and return the form following the instructions on page 5 of the Circular.

Questions

If you have any questions regarding the notice of meeting, the notice-and-access mechanism or the Meeting please call TSX Trust Company at 1 (888) 433-6443.

By order of the Board of Directors,

(s) Valéry Zamuner

Valéry Zamuner
Senior Vice-President, General Counsel and Corporate Secretary
Laval, Québec
July 10, 2023