



Notice of our 2022 annual general and special meeting of shareholders and availability of materials

NOTICE IS HEREBY GIVEN THAT Alimentation Couche-Tard Inc. (the “Corporation”) will hold its annual general and special meeting of shareholders (the “Meeting”).

Date, time and place

When	Where
Wednesday, August 31, 2022, at 10:30 a.m. (EDT)	Virtual meeting via live webcast at https://web.lumiagm.com/475468046

Due to the ongoing impacts of the COVID-19 pandemic, this year we will once again hold the Meeting in a virtual-only format, which will be conducted via live webcast. We are confident that hosting a virtual meeting will enable greater participation by our shareholders, by allowing those who might not have otherwise been able to travel to a physical meeting to attend online. All shareholders, regardless of their geographic location, will have an equal opportunity to participate in the Meeting and engage with directors and management of the Corporation as well as with other shareholders.

You can find out more about our policies and practices relating to virtual meetings, as well as detailed instructions on how to cast your vote in the enclosed management information circular (the “Circular”).

Business to be transacted at the Meeting

1. **To receive** our audited consolidated financial statements for the fiscal year ended April 24, 2022, together with the auditor’s report.
2. **To appoint** our independent auditor until the next annual meeting of shareholders and authorize the board to set its remuneration.
3. **To elect** each of the directors nominated to serve on our board until the next annual general meeting.
4. **To approve** in a non-binding advisory capacity our approach to executive compensation policies.
5. **To consider** and, if deemed advisable, adopt a special resolution authorizing the Corporation to amend its articles of incorporation in order to (i) create a new class of shares, namely an unlimited number of common shares; (ii) convert each of the issued and outstanding Class A Multiple Voting Shares of the Corporation into one common share of the Corporation; (iii) after giving effect to the aforesaid conversion, repeal the Class A Multiple Voting Shares of the Corporation and the Class B Subordinate Voting Shares of the Corporation as well as the rights, privileges, restrictions and conditions attaching thereto; and, (iv) add an English version of Annex II attached to the articles of incorporation of the Corporation.
6. **To vote** on the four shareholder proposals we received from a shareholder this year, as set out in Appendix "D" of the Circular.

Notice and Access

As permitted under Canadian securities regulators, you are receiving this notification as the Corporation has decided to use the “notice-and-access” mechanism for delivery to both registered and non-registered shareholder of this notice of annual general and special meeting of shareholders, the Circular prepared in connection with the Meeting, and other proxy-related materials (the “Meeting Materials”). You can download the Meeting Materials at <https://corpo.couche-tard.com/en/investors/shareholders-ressources/annual-general-meeting-documents/>.

How to request a paper copy of the Meeting Materials

If you would prefer to receive a paper copy of the Circular, please call us at the number in the box to the left, or send us an email, and we will mail it to you at no cost. **Note that we will not mail the proxy form or voting instruction form, so please keep the one you received with this notice.**

**Call**

1 (888) 433-6443 (toll-free in North America)
 1 (416) 682-3801 (outside North America)

Send an email

tsxt-fulfilment@tmx.com

We need to receive your request by **August 19, 2022** if you want to receive the Circular before the Meeting. After the Meeting, please call 1 (888) 433-6443 to ask for a printed copy.

Attendance and voting at the Meeting

The record date (the “**Record Date**”) for determination of shareholders entitled to receive notice of and to vote at the Meeting was **July 5, 2022**. Only shareholders whose names have been entered in the register of our shares on the close of business on the Record Date will be entitled to receive notice of and to vote at the Meeting. Shareholders who acquire shares after the Record Date will not be entitled to vote such shares at the Meeting.

Registered shareholders and duly appointed proxyholders will be able to attend, participate, vote and ask questions in writing or by telephone live at the Meeting.

Non-registered shareholders who have not duly appointed themselves as their proxy will be able to attend the Meeting only as guests. Guests will be able to listen to the Meeting but will not be able to vote or ask questions.

Registered shareholders

You are a registered shareholder if your shares are held in your name.

Non-registered shareholders

You are a non-registered shareholder if your shares are listed in an account statement provided to you by an intermediary.

Shareholders who wish to appoint a proxyholder other than the persons designated by the Corporation on the form of proxy or voting instruction form (including a non-registered shareholder who wishes to appoint themselves as proxyholder) must carefully follow the instructions in the Circular and on their form of proxy or voting instruction form. These instructions include the additional step of registering such proxyholder with our transfer agent, TSX Trust Company, after submitting their form of proxy or voting instruction form. Failure to register the proxyholder will result in the proxyholder not receiving a control number that will act as their online sign-in credentials and is required for them to vote at the Meeting and, consequently, will only be able to attend the Meeting online as a guest.

We have enclosed a proxy form or voting information form with this notice. If you cannot attend the Meeting, please sign and return the form following the instructions on page 7 of the Circular.

Questions

If you have any questions regarding this notice, the notice-and-access mechanism or the Meeting please call TSX Trust Company at 1 (888) 433-6443.

By order of the Board of Directors,

(s) Valéry Zamuner

Valéry Zamuner
 Senior Vice-President, General Counsel and Corporate Secretary
 Laval, Québec
 July 5, 2022