

Q3

2022

QUARTERLY REPORT

ALIMENTATION COUCHE-TARD INC.

16 AND 40-WEEK PERIODS ENDED JANUARY 30, 2022



CIRCLE **K**



Management Discussion and Analysis

The purpose of this Management Discussion and Analysis (“MD&A”) is, as required by regulators, to explain management’s point of view on the financial position and results of the operations of Alimentation Couche-Tard Inc. (“Couche-Tard”) as well as its performance during the third quarter of the fiscal year ending April 24, 2022. More specifically, it aims to let the reader better understand our development strategy, performance in relation to objectives, future expectations, and how we address risk and manage our financial resources. This MD&A also provides information to improve the reader’s understanding of Couche-Tard’s unaudited interim condensed consolidated financial statements and related notes. It should therefore be read in conjunction with those documents. By “we”, “our”, “us” and “the Corporation”, we refer collectively to Couche-Tard and its subsidiaries.

Except where otherwise indicated, all financial information reflected herein is expressed in United States dollars (“US dollars”) and determined on the basis of International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”). We also use measures in this MD&A that do not comply with IFRS, these measures are described in the section “Non-IFRS Measures” of this MD&A and where such measures are presented, the reader is informed. This MD&A should be read in conjunction with the audited annual consolidated financial statements and notes thereto included in our 2021 Annual Report, which, along with additional information relating to Couche-Tard, including the most recent Annual Information Form, is available on SEDAR at <https://www.sedar.com/> and on our website at <https://corpo.couche-tard.com/>.

Forward-Looking Statements

This MD&A includes certain statements that are “forward-looking statements” within the meaning of the securities laws of Canada. Any statement in this MD&A that is not a statement of historical fact may be deemed to be a forward-looking statement. When used in this MD&A, the words “believe”, “could”, “should”, “intend”, “expect”, “estimate”, “assume”, and other similar expressions are generally intended to identify forward-looking statements. It is important to know that the forward-looking statements in this MD&A describe our expectations as at March 15, 2022, which are not guarantees of the future performance of Couche-Tard or its industry, and involve known and unknown risks and uncertainties that may cause Couche-Tard’s or the industry’s outlook, actual results or performance to be materially different from any future results or performance expressed or implied by such statements. Our actual results could be materially different from our expectations if known or unknown risks affect our business, or if our estimates or assumptions turn out to be inaccurate. A change affecting an assumption can also have an impact on other interrelated assumptions, which could increase or diminish the effect of the change. As a result, we cannot guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place undue reliance on these forward-looking statements. Forward-looking statements do not take into account the effect that transactions or special items announced or occurring after the statements are made may have on our business. For example, they do not include sales of assets, monetization, mergers, acquisitions, other business combinations or transactions, asset write-downs, the effect of the COVID-19 pandemic on all aspects of our business and geographies or other charges announced or occurring after forward-looking statements are made.

Unless otherwise required by applicable securities laws, we disclaim any intention or obligation to update or revise forward-looking statements, whether as a result of new information, future events or otherwise.

The foregoing risks and uncertainties include the risks set forth under “Business Risks” in our 2021 Annual Report as well as other risks detailed from time to time in reports filed by Couche-Tard with securities regulators in Canada.

Our Business

We are the leader in the Canadian convenience store industry. In the United States, we are one of the largest independent convenience store operators. In Europe, we are a leader in convenience store and road transportation fuel retail in the Scandinavian countries (Norway, Sweden, and Denmark), in the Baltic countries (Estonia, Latvia and Lithuania), as well as in Ireland, and have an important presence in Poland. In Asia, we operate a network of company-operated convenience stores in Hong Kong Special Administrative Region of the People’s Republic of China (“Hong Kong SAR”) with an enviable local position.

As of January 30, 2022, our network comprised 9,166 convenience stores throughout North America, including 8,040 stores with road transportation fuel dispensing. Our North American network consists of 18 business units, including 14 in the United States covering 47 states and 4 in Canada covering all 10 provinces. Approximately 98,000 people are employed throughout our network and at our service offices in North America.

In Europe, we operate a broad retail network across Scandinavia, Ireland, Poland, the Baltics, and Russia through 10 business units. As of January 30, 2022, our network comprised 2,739 stores, the majority of which offer road transportation fuel and convenience products while the others are unmanned automated fuel stations which only offer road transportation fuel. We also offer other products, including aviation fuel and energy for stationary engines. Including employees at branded franchise stores, approximately 22,000 people work in our retail network, terminals, and service offices across Europe. In Asia, our

network comprised 359 company-operated convenience stores in Hong Kong SAR, offering a strong on-the-go food offer as well as a variety of other merchandise items and services. Approximately 4,000 people are employed in our retail network and service offices in Asia.

Furthermore, under licensing agreements, close to 1,900 stores are operated under the Circle K banner in 14 other countries and territories (Cambodia, Egypt, Guam, Guatemala, Honduras, Indonesia, Jamaica, Macau, Mexico, Mongolia, New Zealand, Saudi Arabia, the United Arab Emirates and Vietnam), which brings the worldwide total network to more than 14,100 stores.

Our mission is to make our customers' lives a little easier every day. To this end, we strive to meet the demands and needs of people on-the-go. We offer fast and friendly service, providing fresh food, hot and cold beverages, car wash services, and other high-quality products and services including road transportation fuel, designed to meet or exceed our customers' demands in a clean, welcoming, and efficient environment. Our business model is our key to success. We are a customer-centric, financially disciplined organization that routinely compares best practices, and uses our global experience to enhance our operational expertise and continually invests in our people and our stores.

Value Creation

In the United States, the convenience store sector is fragmented and in a consolidation phase. We are participating in this process through our acquisitions, market share gains when competitors close sites, and by improving our offering. In Europe and Canada, the convenience store sector is often dominated by a few major players, including integrated oil companies. Some of these integrated oil companies are in the process of selling, or are expected to sell, their retail assets. We intend to study investment opportunities that might come to us through this process. In Asia, our recent acquisition in Hong Kong SAR provides us with another platform to grow our business. Combining our best practices with local market expertise will help accelerate organic expansion and provide new opportunities for consolidation in the region.

No matter the context, to create value for our Corporation and its shareholders, acquisitions have to be concluded at optimal conditions. Therefore, we do not necessarily favor store count growth to the detriment of profitability. In addition to acquisitions, the contribution from organic growth has played an important role in the growth of our net earnings. Highlights have included the ongoing improvements we have made to our offer, including fresh products, to our supply terms and to our efficiency and our ability to adapt quickly to changes. All these elements, in addition to our strong balance sheet, have contributed to the growth in our net earnings and to value creation for our shareholders and other stakeholders. We intend to continue in this direction.

Exchange Rate Data

We use the US dollar as our reporting currency, which provides more relevant information given the predominance of our operations in the United States.

The following table sets forth information about exchange rates based upon closing rates expressed as US dollars per comparative currency unit:

	16-week periods ended		40-week periods ended	
	January 30, 2022	January 31, 2021	January 30, 2022	January 31, 2021
Average for the period⁽¹⁾				
Canadian dollar	0.7932	0.7733	0.8000	0.7541
Norwegian krone	0.1142	0.1129	0.1156	0.1090
Swedish krone	0.1120	0.1177	0.1150	0.1129
Danish krone	0.1532	0.1613	0.1573	0.1568
Zloty	0.2476	0.2660	0.2561	0.2604
Euro	1.1396	1.2005	1.1699	1.1672
Ruble	0.0136	0.0132	0.0136	0.0135
Hong Kong dollar ⁽²⁾	0.1284	0.1290	0.1285	0.1290

(1) Calculated by taking the average of the closing exchange rates of each day in the applicable period.

(2) For the 16 and 40-week periods ended January 31, 2021, calculated by taking the average of the closing exchange rates of each day, starting December 21, 2020.

The following table sets forth information about exchange rates based upon closing rates expressed as US dollars per comparative currency unit:

Period end	As at January 30, 2022	As at April 25, 2021
Canadian dollar	0.7822	0.8011
Norwegian krone	0.1111	0.1201
Swedish krone	0.1056	0.1190
Danish krone	0.1496	0.1623
Zloty	0.2434	0.2645
Euro	1.1138	1.2066
Ruble	0.0129	0.0134
Hong Kong dollar	0.1283	0.1288

As we use the US dollar as our reporting currency in our consolidated financial statements and in this document, unless indicated otherwise, results from our operations in other currencies are translated into US dollars using the average rate for the period. Unless otherwise indicated, variances and explanations regarding changes in the foreign exchange rate and the volatility of the Canadian dollar, European currencies, and Hong Kong dollar, which we discuss in the present document, are therefore related to the translation into US dollars of our Canadian, European, Asian, and corporate operations' results.

Overview of the Third Quarter of Fiscal 2022

Financial Results

Net earnings amounted to \$746.4 million for the third quarter of fiscal 2022, compared with \$607.5 million for the third quarter of fiscal 2021. Diluted net earnings per share stood at \$0.70, compared with \$0.55 for the corresponding quarter of the previous fiscal year. The results for the third quarter of fiscal 2022 and the third quarter of fiscal 2021 were affected by specific items disclosed in the "Non-IFRS measures" section of this MD&A. Excluding these items, the adjusted net earnings¹ were approximately \$746.0 million (\$0.70 per share on a diluted basis¹) for the third quarter of fiscal 2022, compared with \$622.0 million (\$0.56 per share on a diluted basis¹) for the corresponding quarter of fiscal 2021, an increase of \$124.0 million, or 19.9%, explained by higher road transportation fuel margins and organic growth in both the convenience and road transportation fuel operations, partly offset by higher operating expenses.

As the COVID-19 pandemic had a significant impact on our prior year financial results, looking at gross profit¹ on a 2-year basis provides additional insight given the volatility in the various key measures of our business. Excluding the disposal of CAPL and the acquisition of Circle K Hong Kong, merchandise and service, as well as road transportation fuel gross profit¹, are higher by 6.8% and 27.6%, respectively, compared with the pre-pandemic third quarter of fiscal 2020.

Changes in our Network during the Third Quarter of Fiscal 2022

Business acquisitions

During the third quarter of fiscal 2022, we acquired 34 company-operated stores, including 19 stores operating under the Pic Quik brand, located in New Mexico, United States, and 9 stores operating under the Londis brand, located in Ireland, reaching a total of 70 stores since the beginning of fiscal 2022. In addition, we acquired 17 dealer-operated stores operating under the Purple Cow brand, located in Southeastern United States, 22 fuel supply agreements and a small sized company, specializing in technological solutions for retailers and convenience stores. We settled these transactions using our available cash.

Outstanding transaction

On July 30, 2021, we entered into a binding agreement in connection with the acquisition of Cape D'Or Holdings Limited, Barrington Terminals Limited, and other related holding entities, which operate an independent convenience store and fuel network in Atlantic Canada under the Esso, Go! Store and Wilsons Gas Stops brands (collectively "Wilsons"). The Wilsons network comprises 79 company-operated convenience retail and fuel locations, 147 dealer locations, and a fuel terminal in Halifax, Canada. The transaction is expected to close in the first half of fiscal year 2023 and is subject to customary closing conditions and regulatory approvals, including those under the *Competition Act* (Canada).

¹ Please refer to the section "Non-IFRS Measures" for additional information on performance measures not defined by IFRS.

Divestiture of sites

On March 22, 2021, based on the outcome of a strategic review of our network, we announced our intention to sell certain sites across 28 states in the United States and 6 provinces in Canada. During the third quarter of fiscal 2022, we completed the sale of 146 sites to various buyers for cash consideration of \$147.0 million, which resulted in a gain of \$20.2 million. As at January 30, 2022, 59 sites in the United States and 9 sites in Canada met the criteria for classification as held for sale.

During the third quarter of fiscal 2022, a criterion for classification as held for sale was no longer met for 57 sites in the United States and 27 sites in Canada. As a result, an amount of \$11.7 million was recorded to Depreciation, amortization and impairment to adjust for depreciation that would have been recognized had these sites not been classified as held for sale, as well as to bring the carrying amount of certain sites to their recoverable amount.

Store construction

We completed the construction of 32 stores and the relocation or reconstruction of 3 stores, reaching a total of 75 stores since the beginning of fiscal 2022. As of January 30, 2022, another 85 stores were under construction and should open in the upcoming quarters.

Summary of changes in our store network

The following tables present certain information regarding changes in our store network over the 16 and 40-week periods ended January 30, 2022⁽¹⁾:

Type of site	16-week period ended January 30, 2022				Total
	Company-operated ⁽²⁾	CODO ⁽³⁾	DODO ⁽⁴⁾	Franchised and other affiliated ⁽⁵⁾	
Number of sites, beginning of period	9,925	392	691	1,262	12,270
Acquisitions	34	17	22	—	73
Openings / constructions / additions	32	—	10	70	112
Closures / disposals / withdrawals	(145)	(5)	(10)	(31)	(191)
Store conversion	11	(10)	(1)	—	—
Number of sites, end of period	9,857	394	712	1,301	12,264
Circle K branded sites under licensing agreements					1,880
Total network					14,144
Number of automated fuel stations included in the period-end figures ⁽⁶⁾	975	—	13	—	988

Type of site	40-week period ended January 30, 2022				Total
	Company-operated ⁽²⁾	CODO ⁽³⁾	DODO ⁽⁴⁾	Franchised and other affiliated ⁽⁵⁾	
Number of sites, beginning of period	9,976	398	697	1,257	12,328
Acquisitions	70	17	22	—	109
Openings / constructions / additions	55	3	23	95	176
Closures / disposals / withdrawals	(267)	(6)	(24)	(52)	(349)
Store conversion	23	(18)	(6)	1	—
Number of sites, end of period	9,857	394	712	1,301	12,264
Circle K branded sites under licensing agreements					1,880
Total network					14,144

- (1) These figures include 50% of the stores operated through RDK, a joint venture.
- (2) Sites for which the real estate is controlled by Couche-Tard (through ownership or lease agreements) and for which the stores (and/or the service stations) are operated by Couche-Tard or one of its commission agents.
- (3) Sites for which the real estate is controlled by Couche-Tard (through ownership or lease agreements) and for which the stores (and/or the service stations) are operated by an independent operator in exchange for rent and to which Couche-Tard sometimes provides road transportation fuel through supply contracts. Some of these sites are subject to a franchise agreement, licensing or other similar agreement under one of our main or secondary banners.
- (4) Sites controlled and operated by independent operators to which Couche-Tard supplies road transportation fuel through supply contracts. Some of these sites are subject to a franchise agreement, licensing or other similar agreement under one of our main or secondary banners.
- (5) Stores operated by an independent operator through a franchising, licensing or another similar agreement under one of our main or secondary banners.
- (6) These sites sell road transportation fuel only.

Automatic Conversion of Class B Subordinate Voting Shares

On December 8, 2021, as a result of all Couche-Tard's co-founders reaching the age of 65 years old, all of our Class B subordinate voting shares automatically converted into Class A multiple voting shares on a share-for-share basis. Following the automatic conversion, only Class A multiple voting shares of Couche-Tard are traded on the Toronto Stock Exchange under the symbol "ATD" and all of Couche-Tard's stock-based compensation and other stock-based payment plans will cover Class A multiple voting shares.

Share Repurchase Program

On April 21, 2021, the Toronto Stock Exchange approved the implementation of a share repurchase program, which took effect on April 26, 2021. The program initially allowed us to repurchase up to 4.0% of the Class B subordinate voting shares of the public float as at April 19, 2021 (the "Public float"). On January 31, 2022, subsequent to the end of the third quarter of fiscal 2022, the Toronto Stock Exchange approved the amendment of our current share repurchase program to increase the maximum number of shares that may be repurchased to 5.8% of the Public float.

During the third quarter and first three quarters of fiscal 2022, we repurchased 13,013,743 and 27,836,638 shares, respectively. These repurchases were settled for amounts of \$509.7 million and \$1.0 billion, respectively, of which \$10.6 million is recorded in Accounts payable and accrued liabilities as at January 30, 2022. During the second quarter of fiscal 2022 and under the share repurchase program, 6,351,895 Class B subordinate voting shares were repurchased, for an amount of \$238.5 million, from Développements Orano Inc., a corporation controlled by Mr. Alain Bouchard, founder of Couche-Tard and executive chairman of its Board of Directors, which constitutes a related party transaction. All shares repurchased under the share repurchase program were cancelled. In addition, subsequent to the end of the third quarter of fiscal 2022, we repurchased 5,486,727 shares for an amount of \$230.7 million.

Early Repayment of Senior Unsecured Notes

On March 3, 2022, subsequent to the end of the third quarter of fiscal 2022 and following the delivery of a redemption notice dated January 31, 2022, we fully repaid our CA \$250.0 million Canadian-dollar-denominated senior unsecured notes issued on November 1, 2012, which were set to mature on November 1, 2022. The repayment of CA \$254.1 million (\$200.6 million) was settled using cash on hand and included an early redemption premium of CA \$4.1 million (\$3.2 million). We also settled the cross-currency interest rate swaps associated with these Canadian-dollar-denominated senior unsecured notes.

Dividends

During its March 15, 2022 meeting, the Board of Directors declared a quarterly dividend of CA 11.0¢ per share for the third quarter of fiscal 2022 to shareholders on record as at March 24, 2022, and approved its payment effective April 7, 2022. This is an eligible dividend within the meaning of the *Income Tax Act* (Canada).

Outstanding Shares and Stock Options

As at March 11, 2022, Couche-Tard had 1,046,418,906 Class A multiple-voting shares issued and outstanding. In addition, as at the same date, Couche-Tard had 3,422,399 outstanding stock options for the purchase of Class A multiple voting shares.

Change in Classification of Internal Logistics Costs

During the fiscal year ended April 25, 2021, we changed the classification of internal logistics costs, which were previously included in Operating, selling, administrative and general expenses, and are now included in Cost of sales, excluding depreciation, amortization and impairment in the consolidated statements of earnings. This classification change was applied retroactively, and the comparative figures for the 16 and 40-week periods ended January 31, 2021, were adjusted to reflect this change, which had no impact on net earnings and net earnings per share.

Furthermore, during the fiscal year ended April 25, 2021, we also changed the calculation of the key performance indicator used for road transportation fuel gross margin for North America. The road transportation fuel gross margin for the United States and Canada regions now considers all of our fuel activities.

The table below shows, for the impacted line items only, the previously published figures, the adjustments stemming from these changes and the adjusted figures:

<i>(in millions of US dollars, unless otherwise noted)</i>	16-week period ended January 31, 2021			40-week period ended January 31, 2021		
	Published	Adjustments	Adjusted	Published	Adjustments	Adjusted
Statement of Operations Data:						
Merchandise and service gross profit ⁽¹⁾ :						
United States	1,081.2	(14.3)	1,066.9	3,001.0	(37.0)	2,964.0
Canada	229.9	(5.9)	224.0	645.5	(14.5)	631.0
Total merchandise and service gross profit	1,519.2	(20.2)	1,499.0	4,152.4	(51.5)	4,100.9
Road transportation fuel gross profit ⁽¹⁾ :						
United States	828.1	(15.4)	812.7	2,408.0	(29.8)	2,378.2
Total road transportation fuel gross profit	1,282.1	(15.4)	1,266.7	3,560.7	(29.8)	3,530.9
Total gross profit⁽¹⁾	2,865.7	(35.6)	2,830.1	7,862.1	(81.3)	7,780.8
Operating, selling, administrative and general expenses	1,617.8	(35.6)	1,582.2	3,983.2	(81.3)	3,901.9
Merchandise and service gross margin:						
Consolidated	33.5%	(0.4%)	33.1%	34.2%	(0.4%)	33.8%
United States	33.0%	(0.4%)	32.6%	33.9%	(0.5%)	33.4%
Canada	32.2%	(0.8%)	31.4%	32.2%	(0.8%)	31.4%
Road transportation fuel gross margin:						
United States (cents per gallon)	31.86	(1.10)	30.76	36.86	(1.32)	35.54
Canada (CA cents per liter)	10.36	(0.03)	10.33	10.24	(0.04)	10.20

(1) Please refer to the section "Non-IFRS Measures" for additional information on performance measures not defined by IFRS.

Please refer to our 2021 Annual Report for additional information on adjusted comparative figures for fiscal years 2021 and 2020.

Non-IFRS Measures

To provide more information for evaluating the Corporation's performance, the financial information included in our financial documents contains certain data that are not performance measures under IFRS ("non-IFRS measures"), which are also calculated on an adjusted basis to exclude specific items. We believe that providing those non-IFRS measures is useful to management, investors, and analysts, as they provide additional information to measure the performance and financial position of the Corporation.

The following non-IFRS measures are used in our financial disclosures:

- Gross profit;
- Earnings before interest, taxes, depreciation, amortization and impairment ("EBITDA") and adjusted EBITDA;
- Adjusted net earnings and adjusted diluted net earnings per share;
- Net interest-bearing debt/total capitalization and leverage ratios; and
- Return on equity and return on capital employed.

Non-IFRS measures are mainly derived from the consolidated financial statements, but do not have standardized meanings prescribed by IFRS. These non-IFRS measures should not be considered in isolation or as a substitute for financial measures prepared in accordance with IFRS. In addition, our definitions of non-IFRS measures may differ from those of other public corporations. Any such modification or reformulation may be significant. These measures are also adjusted for the pro forma impact of our acquisitions and impacts of new accounting standards, if they are considered to be material.

Gross profit. Gross profit consists of revenues less the cost of sales, excluding depreciation, amortization and impairment. This measure is considered useful for evaluating the underlying performance of our operations.

The table below reconciles revenues and cost of sales, excluding depreciation, amortization and impairment to gross profit:

<i>(in millions of US dollars)</i>	16-week periods ended		40-week periods ended	
	January 30, 2022	January 31, 2021	January 30, 2022	January 31, 2021
Revenues	18,576.4	13,157.5	46,375.0	33,522.7
Cost of sales, excluding depreciation, amortization and impairment ⁽¹⁾	15,316.8	10,327.4	37,927.2	25,741.9
Gross profit⁽¹⁾	3,259.6	2,830.1	8,447.8	7,780.8

(1) Please refer to the section "Change in Classification of Internal Logistics Costs" for additional information on changes affecting the comparative periods.

Earnings before interest, taxes, depreciation, amortization and impairment ("EBITDA") and adjusted EBITDA. EBITDA represents net earnings plus income taxes, net financial expenses, and depreciation, amortization and impairment. Adjusted EBITDA represents EBITDA adjusted for acquisition costs and other specific items. These performance measures are considered useful to facilitate the evaluation of our ongoing operations and our ability to generate cash flows to fund our cash requirements, including our capital expenditures program, share repurchases, and payment of dividends.

The table below reconciles net earnings, as per IFRS, to EBITDA and adjusted EBITDA:

<i>(in millions of US dollars)</i>	16-week periods ended		40-week periods ended	
	January 30, 2022	January 31, 2021	January 30, 2022	January 31, 2021
Net earnings, as reported	746.4	607.5	2,205.6	2,141.6
Add:				
Income taxes	201.3	129.7	595.1	526.0
Net financial expenses	87.9	105.6	229.5	270.8
Depreciation, amortization and impairment	456.3	418.7	1,096.3	1,014.0
EBITDA	1,491.9	1,261.5	4,126.5	3,952.4
Adjusted for:				
Acquisition costs	3.2	5.2	5.8	10.3
Gain on disposal of a property	—	—	—	(40.9)
Adjusted EBITDA	1,495.1	1,266.7	4,132.3	3,921.8

Adjusted net earnings and adjusted diluted net earnings per share. Adjusted net earnings represents net earnings adjusted for net foreign exchange gains or losses, acquisition costs and other specific items. These measures are considered useful for evaluating the underlying performance of our operations on a comparable basis.

The table below reconciles reported net earnings, as per IFRS, with adjusted net earnings and adjusted diluted net earnings per share:

<i>(in millions of US dollars, except per share amounts, or unless otherwise noted)</i>	16-week periods ended		40-week periods ended	
	January 30, 2022	January 31, 2021	January 30, 2022	January 31, 2021
Net earnings, as reported	746.4	607.5	2,205.6	2,141.6
Adjusted for:				
Net foreign exchange (gain) loss	(4.2)	16.5	(17.7)	43.8
Acquisition costs	3.2	5.2	5.8	10.3
Gain on disposal of a property	—	—	—	(40.9)
Tax impact of the items above and rounding	0.6	(7.2)	3.3	(2.8)
Adjusted net earnings	746.0	622.0	2,197.0	2,152.0
Weighted average number of shares - diluted (in millions)	1,061.7	1,109.9	1,068.6	1,112.6
Adjusted diluted net earnings per share	0.70	0.56	2.06	1.93

Net interest-bearing debt/total capitalization. This measure represents a measure of financial condition that is especially used in financial circles.

The table below presents the calculation of this performance measure:

<i>(in millions of US dollars, except ratio data)</i>	As at January 30, 2022	As at April 25, 2021
	Current portion of long-term debt and current portion of lease liabilities	619.2
Long-term debt and lease liabilities	8,878.0	8,075.3
Less: Cash and cash equivalents, including restricted cash	2,552.5	3,019.2
Net interest-bearing debt	6,944.7	6,582.8
Equity	12,819.6	12,180.9
Net interest-bearing debt	6,944.7	6,582.8
Total capitalization	19,764.3	18,763.7
Net interest-bearing debt to total capitalization ratio	0.35 : 1	0.35 : 1

Leverage ratio. This measure represents a measure of financial condition that is especially used in financial circles.

The table below reconciles net interest-bearing debt and adjusted EBITDA, for which the calculation methodologies are described in other tables of this section, with the leverage ratio:

<i>(in millions of US dollars, except ratio data)</i>	52-week periods ended	
	January 30, 2022	April 25, 2021
Net interest-bearing debt	6,944.7	6,582.8
Adjusted EBITDA	5,215.3	5,004.8
Leverage ratio	1.33 : 1	1.32 : 1

Return on equity. This measure is used to measure the relation between our profitability and our net assets. Average equity is calculated by taking the average of the opening and closing balance for the 52-week period.

The table below reconciles net earnings, as per IFRS, with the ratio of return on equity:

<i>(in millions of US dollars, unless otherwise noted)</i>	52-week periods ended	
	January 30, 2022	April 25, 2021
Net earnings	2,769.5	2,705.5
Average equity	12,487.3	11,123.8
Return on equity	22.2%	24.3%

Return on capital employed. This measure is used to measure the relation between our profitability and capital efficiency. Earnings before interest and taxes ("EBIT") represents net earnings plus income taxes and net financial expenses. Capital employed represents total assets less short-term liabilities not bearing interest, which excludes the current portion of long-term debt and current portion of lease liabilities. Average capital employed is calculated by taking the average of the beginning and ending balance of capital employed for the 52-week period.

The table below reconciles net earnings, as per IFRS, to EBIT with the ratio of return on capital employed:

<i>(in millions of US dollars, unless otherwise noted)</i>	52-week periods ended	
	January 30, 2022	April 25, 2021
Net earnings	2,769.5	2,705.5
Add:		
Income taxes	722.7	653.6
Financial expenses	301.2	342.5
EBIT	3,793.4	3,701.6
Average capital employed	24,175.6	23,252.3
Return on capital employed	15.7%	15.9%

Summary Analysis of Consolidated Results for the Third Quarter and First Three Quarters of Fiscal 2022

The following table highlights certain information regarding our operations for the 16 and 40-week periods ended January 30, 2022 and January 31, 2021. Europe and other regions include the results from our operations in Asia.

	16-week periods ended			40-week periods ended		
	January 30, 2022	January 31, 2021	Variation %	January 30, 2022	January 31, 2021	Variation %
<i>(in millions of US dollars, unless otherwise stated)</i>						
Statement of Operations Data:						
Merchandise and service revenues ⁽¹⁾ :						
United States	3,355.5	3,274.9	2.5	8,938.9	8,862.7	0.9
Europe and other regions	715.9	541.1	32.3	1,857.7	1,278.9	45.3
Canada	722.5	713.9	1.2	2,044.2	2,006.9	1.9
Total merchandise and service revenues	4,793.9	4,529.9	5.8	12,840.8	12,148.5	5.7
Road transportation fuel revenues:						
United States	8,945.6	5,626.3	59.0	22,064.1	13,970.6	57.9
Europe and other regions	2,951.3	1,813.7	62.7	6,899.8	4,492.3	53.6
Canada	1,605.4	1,039.5	54.4	4,011.0	2,592.2	54.7
Total road transportation fuel revenues	13,502.3	8,479.5	59.2	32,974.9	21,055.1	56.6
Other revenues ⁽²⁾ :						
United States	14.6	17.3	(15.6)	36.8	34.3	7.3
Europe and other regions	257.3	123.4	108.5	504.9	268.1	88.3
Canada	8.3	7.4	12.2	17.6	16.7	5.4
Total other revenues	280.2	148.1	89.2	559.3	319.1	75.3
Total revenues	18,576.4	13,157.5	41.2	46,375.0	33,522.7	38.3
Merchandise and service gross profit ⁽¹⁾⁽³⁾⁽⁴⁾ :						
United States	1,127.0	1,066.9	5.6	3,026.8	2,964.0	2.1
Europe and other regions	270.6	208.1	30.0	708.8	505.9	40.1
Canada	228.5	224.0	2.0	655.8	631.0	3.9
Total merchandise and service gross profit	1,626.1	1,499.0	8.5	4,391.4	4,100.9	7.1
Road transportation fuel gross profit ⁽³⁾⁽⁴⁾ :						
United States	1,087.9	812.7	33.9	2,684.4	2,378.2	12.9
Europe and other regions	342.0	335.7	1.9	866.7	855.4	1.3
Canada	148.8	118.3	25.8	372.5	297.3	25.3
Total road transportation fuel gross profit	1,578.7	1,266.7	24.6	3,923.6	3,530.9	11.1
Other revenues gross profit ⁽²⁾⁽⁴⁾ :						
United States	14.6	16.5	(11.5)	36.8	33.5	9.9
Europe and other regions	31.9	40.4	(21.0)	78.4	98.7	(20.6)
Canada	8.3	7.5	10.7	17.6	16.8	4.8
Total other revenues gross profit	54.8	64.4	(14.9)	132.8	149.0	(10.9)
Total gross profit⁽³⁾⁽⁴⁾	3,259.6	2,830.1	15.2	8,447.8	7,780.8	8.6
Operating, selling, administrative and general expenses ⁽³⁾						
Gain on disposal of property and equipment and other assets	(26.4)	(5.4)	388.9	(60.5)	(49.3)	22.7
Depreciation, amortization and impairment	456.3	418.7	9.0	1,096.3	1,014.0	8.1
Operating income	1,028.4	834.6	23.2	3,011.3	2,914.2	3.3
Net financial expenses	87.9	105.6	(16.8)	229.5	270.8	(15.3)
Net earnings	746.4	607.5	22.9	2,205.6	2,141.6	3.0
Per Share Data:						
Basic net earnings per share (dollars per share)	0.70	0.55	27.3	2.07	1.93	7.3
Diluted net earnings per share (dollars per share)	0.70	0.55	27.3	2.06	1.92	7.3
Adjusted diluted net earnings per share (dollars per share) ⁽⁴⁾	0.70	0.56	25.0	2.06	1.93	6.7

	16-week periods ended			40-week periods ended		
	January 30, 2022	January 31, 2021	Variation %	January 30, 2022	January 31, 2021	Variation %
<i>(in millions of US dollars, unless otherwise stated)</i>						
Other Operating Data:						
Merchandise and service gross margin ⁽¹⁾⁽³⁾ :						
Consolidated	33.9%	33.1%	0.8	34.2%	33.8%	0.4
United States	33.6%	32.6%	1.0	33.9%	33.4%	0.5
Europe and other regions	37.8%	38.5%	(0.7)	38.2%	39.6%	(1.4)
Canada	31.6%	31.4%	0.2	32.1%	31.4%	0.7
Growth of (decrease in) same-store merchandise revenues ⁽⁵⁾ :						
United States ⁽⁶⁾	3.7%	2.9%		1.7%	4.9%	
Europe and other regions ⁽⁷⁾	7.2%	2.8%		5.8%	4.7%	
Canada ⁽⁶⁾	(0.8%)	4.7%		(4.2%)	11.7%	
Road transportation fuel gross margin ⁽³⁾ :						
United States (cents per gallon)	39.63	30.76	28.8	37.75	35.54	6.2
Europe and other regions (cents per liter)	10.83	11.36	(4.7)	10.60	11.03	(3.9)
Canada (CA cents per liter)	11.78	10.33	14.0	11.33	10.20	11.1
Total volume of road transportation fuel sold:						
United States (millions of gallons)	2,745.1	2,642.2	3.9	7,110.4	6,691.3	6.3
Europe and other regions (millions of liters)	3,158.2	2,954.2	6.9	8,179.8	7,755.4	5.5
Canada (millions of liters)	1,591.5	1,482.3	7.4	4,127.9	3,863.0	6.9
Growth of (decrease in) same-store road transportation fuel volume ⁽⁶⁾ :						
United States	3.2%	(15.7%)		5.7%	(17.3%)	
Europe and other regions	3.2%	(10.3%)		2.9%	(9.1%)	
Canada	7.2%	(19.9%)		6.6%	(19.2%)	

(in millions of US dollars, unless otherwise stated)

Balance Sheet Data:

	As at January 30, 2022	As at April 25, 2021	Variation \$
Total assets	28,826.1	28,394.5	431.6
Interest-bearing debt ⁽⁶⁾	9,497.2	9,602.0	(104.8)
Equity	12,819.6	12,180.9	638.7

Indebtedness Ratios⁽⁴⁾:

Net interest-bearing debt/total capitalization	0.35 : 1	0.35 : 1
Leverage ratio	1.33 : 1	1.32 : 1

Returns⁽⁴⁾:

Return on equity	22.2%	24.3%
Return on capital employed	15.7%	15.9%

(1) Includes revenues derived from franchise fees, royalties, suppliers' rebates on some purchases made by franchisees and licensees, as well as from wholesale of merchandise. Franchise fees from international licensed stores are presented in the United States.

(2) Includes revenues from the rental of assets and from the sale of aviation fuel and energy for stationary engines.

(3) Please refer to the section "Change in Classification of Internal Logistics Costs" for additional information on changes affecting the comparative periods.

(4) Please refer to the section "Non-IFRS measures" for additional information on these performance measures not defined by IFRS.

(5) Does not include services and other revenues (as described in footnotes 1 and 2 above). Growth in Canada and in Europe and other regions is calculated based on local currencies.

(6) For company-operated stores only.

(7) Includes the growth of same-store merchandise revenues of Circle K Hong Kong starting December 21, 2020.

(8) This measure is presented including the following balance sheet accounts: Current portion of long-term debt, Long-term debt, Current portion of lease liabilities, and Lease liabilities.

Revenues

Our revenues were \$18.6 billion for the third quarter of fiscal 2022, up by \$5.4 billion, an increase of 41.2% compared with the corresponding quarter of fiscal 2021. This performance is mainly attributable to a higher average road transportation fuel selling price, higher road transportation fuel demand, the contribution from acquisitions and organic growth partly offset by the net negative impact from the translation of revenues of our Canadian and European operations into US dollars, which had an impact of approximately \$83.0 million.

For the first three quarters of fiscal 2022, our revenues increased by \$12.9 billion, or 38.3% compared with the corresponding period of fiscal 2021, mainly attributable to similar factors as those of the third quarter.

Merchandise and service revenues

Total merchandise and service revenues for the third quarter of fiscal 2022 were \$4.8 billion, an increase of \$264.0 million compared with the corresponding quarter of fiscal 2021. Excluding the net negative impact from the translation of our Canadian and European operations into US dollars, merchandise and service revenues increased by approximately \$272.0 million, or 6.0%. This increase is primarily attributable to the contribution from acquisitions, which amounted to approximately \$158.0 million, as well as to organic growth. Same-store merchandise revenues increased by 3.7% in the United States, 7.2% in Europe and other regions, and decreased by 0.8% in Canada. On a 2-year basis, same-store merchandise revenues increased at a solid compound annual growth rate of 3.4% in the United States, 5.0% in Europe and 2.1% in Canada.

For the first three quarters of fiscal 2022, the growth in merchandise and service revenues was \$692.3 million compared with the corresponding period of fiscal 2021. Excluding the net positive impact from the translation of our Canadian and European operations into US dollars, merchandise and service revenues increased by approximately \$548.0 million, or 4.5%. Same-store merchandise revenues increased by 1.7% in the United States, by 5.8% in Europe and other regions, and decreased by 4.2% in Canada.

Road transportation fuel revenues

Total road transportation fuel revenues for the third quarter of fiscal 2022 were \$13.5 billion, an increase of \$5.0 billion compared with the corresponding quarter of fiscal 2021. Excluding the net negative impact from the translation of revenues of our Canadian and European operations into US dollars, road transportation fuel revenues increased by approximately \$5.1 billion, or 60.0%. This increase is mostly attributable to a higher average road transportation fuel selling price, which had a positive impact of approximately \$4.6 billion, as well as to higher road transportation fuel demand. Same-store road transportation fuel volume increased by 3.2% in the United States, 3.2% in Europe and other regions, and 7.2% in Canada. On a 2-year basis, same-store road transportation fuel volume decreased at a compound annual rate of 6.8% in the United States, 3.4% in Europe, and 7.4% in Canada. While we are seeing improvement in road transportation fuel demand, road transportation fuel volumes are still generally under pressure across our network, with continued work from home trends, as well as with the rise in COVID-19 cases toward the end of the quarter.

For the first three quarters of fiscal 2022, the road transportation fuel revenues increased by \$11.9 billion compared with the corresponding period of fiscal 2021. Excluding the net positive impact from the translation of our Canadian and European operations into US dollars, road transportation fuel revenues increased by approximately \$11.7 billion, or 55.6%. The positive impact of the higher average road transportation fuel selling price was approximately \$10.4 billion. Same-store road transportation fuel volume increased by 5.7% in the United States, 2.9% in Europe and other regions, and 6.6% in Canada.

The following table shows the average selling price of road transportation fuel of our company-operated stores in our various markets for the last eight quarters, starting with the fourth quarter of the fiscal year ended April 26, 2020:

Quarter	4 th	1 st	2 nd	3 rd	Weighted average
<u>52-week period ended January 30, 2022</u>					
United States (US dollars per gallon)	2.72	2.97	3.08	3.28	3.03
Europe and other regions (US cents per liter)	79.29	79.09	86.29	96.66	86.15
Canada (CA cents per liter)	108.99	117.51	123.00	129.39	120.75
<u>52-week period ended January 31, 2021</u>					
United States (US dollars per gallon)	2.21	2.04	2.14	2.16	2.14
Europe and other regions (US cents per liter)	60.95	56.89	63.19	65.84	62.02
Canada (CA cents per liter)	88.78	86.89	92.00	92.54	90.35

Other revenues

Total other revenues for the third quarter of fiscal 2022 were \$280.2 million, an increase of \$132.1 million compared with the corresponding period of fiscal 2021. Excluding the net negative impact from the translation of our Canadian and European operations into US dollars, other revenues increased by approximately \$141.0 million in the third quarter of fiscal 2022, primarily driven by higher average selling prices and higher demand of our other fuel products, which had a minimal impact on gross profit¹.

For the first three quarters of fiscal 2022, total other revenues were \$559.3 million, an increase of \$240.2 million compared with the corresponding period of fiscal 2021. Excluding the net positive impact from the translation of our Canadian and European operations into US dollars, other revenues increased by approximately \$240.0 million in the first three quarters of fiscal 2022, mainly attributable to similar factors as those of the third quarter, which had a minimal impact on gross profit¹.

Gross profit¹

Our gross profit was \$3.3 billion for the third quarter of fiscal 2022, up by \$429.5 million, or 15.2%, compared with the corresponding quarter of fiscal 2021, mainly attributable to higher road transportation fuel gross margins, improved merchandise and service gross margin, organic growth and higher road transportation fuel demand partly offset by the net negative impact from the translation of our Canadian and European operations into US dollars, which had an impact of approximately \$17.0 million.

For the first three quarters of fiscal 2022, our gross profit increased by \$667.0 million, or 8.6%, compared with the first three quarters of fiscal 2021, mainly attributable to higher road transportation fuel demand, the contributions from acquisitions, the higher road transportation fuel gross margins in the United States and Canada, improved merchandise and service gross margin, and the net positive impact from the translation of our Canadian and European operations into US dollars.

Merchandise and service gross profit

In the third quarter of fiscal 2022, our merchandise and service gross profit was \$1.6 billion, an increase of \$127.1 million compared with the corresponding quarter of fiscal 2021. Excluding the net negative impact from the translation of our Canadian and European operations into US dollars, merchandise and service gross profit increased by approximately \$131.0 million, or 8.8% and the contribution from acquisitions amounted to \$45.0 million. Our gross margin increased by 1.0% in the United States to 33.6%, and 0.2% in Canada to 31.6%, mainly due to favorable changes in product mix and pricing initiatives. Our gross margin decreased by 0.7% in Europe and other regions to 37.8%, mainly due to the integration of Circle K Hong Kong, which has a different product mix than our European operations. Excluding Circle K Hong Kong, our gross margin in Europe and other regions would have been 42.1%, driven by favorable changes in product mix.

During the first three quarters of fiscal 2022, our merchandise and service gross profit was \$4.4 billion, an increase of \$290.5 million compared with the first three quarters of fiscal 2021. Excluding the net positive impact from the translation of our Canadian and European operations into US dollars, merchandise and service gross profit increased by approximately \$245.0 million, or 6.0%. Our gross margin increased by 0.5% to 33.9% in the United States, decreased by 1.4% in Europe and other regions to 38.2%, and increased by 0.7% in Canada to 32.1%.

Road transportation fuel gross profit

In the third quarter of fiscal 2022, our road transportation fuel gross profit was \$1.6 billion, an increase of \$312.0 million compared with the corresponding quarter of fiscal 2021. Excluding the net negative impact from the translation of our Canadian and European operations into US dollars, our road transportation fuel gross profit increased by approximately \$322.0 million, or 25.4%. In the United States, our road transportation fuel gross margin was 39.63¢ per gallon, an increase of 8.87¢ per gallon. In Europe and other regions, it was US 10.83¢ per liter, a decrease of US 0.53¢ per liter, and in Canada, it was CA 11.78¢ per liter, an increase of CA 1.45¢ per liter. Fuel margins remained healthy throughout our network, due to favorable market conditions and the continued work on the optimization of our supply chain.

During the first three quarters of fiscal 2022, our road transportation fuel gross profit was \$3.9 billion, an increase of \$392.7 million compared with the first three quarters of fiscal 2021. Excluding the net positive impact from the translation of our Canadian and European operations into US dollars, road transportation fuel gross profit increased by approximately \$359.0 million, or 10.2%. The road transportation fuel gross margin was 37.75¢ per gallon in the United States, US 10.60¢ per liter in Europe and other regions, and CA 11.33¢ per liter in Canada.

¹ Please refer to the section "Non-IFRS Measures" for additional information on performance measures not defined by IFRS.

The road transportation fuel gross margin of our company-operated stores in the United States and the impact of expenses related to electronic payment modes for the last eight quarters, starting with the fourth quarter of the fiscal year ended April 26, 2020, were as follows:

(US cents per gallon)

Quarter	4 th	1 st	2 nd	3 rd	Weighted average
52-week period ended January 30, 2022					
Before deduction of expenses related to electronic payment modes	35.25	37.58	37.68	41.02	37.75
Expenses related to electronic payment modes	5.10	5.38	5.31	5.74	5.37
After deduction of expenses related to electronic payment modes	30.15	32.20	32.37	35.28	32.38
52-week period ended January 31, 2021					
Before deduction of expenses related to electronic payment modes	46.88	42.99	37.48	31.86	39.14
Expenses related to electronic payment modes	4.97	4.88	4.79	4.66	4.81
After deduction of expenses related to electronic payment modes	41.91	38.11	32.69	27.20	34.33

Generally, during normal economic cycles, road transportation fuel margins in the United States can be volatile from one quarter to another, while in Europe and other regions and Canada, fuel margins and expenses related to electronic payment modes are not as volatile.

Other revenues gross profit

In the third quarter of fiscal 2022, other revenues gross profit was \$54.8 million, a decrease of \$9.6 million compared with the corresponding period of fiscal 2021. Excluding the net negative impact from the translation of our Canadian and European operations into US dollars, other revenues gross profit decreased by approximately \$8.0 million in the third quarter of fiscal 2022.

In the first three quarters of fiscal 2022, other revenues gross profit was \$132.8 million, a decrease of \$16.2 million compared with the corresponding period of fiscal 2021. Excluding the net positive impact from the translation of our Canadian and European operations into US dollars, other revenues gross profit decreased by approximately \$18.0 million for the first three quarters of fiscal 2022.

Operating, selling, administrative and general expenses (“expenses”)

For the third quarter and first three quarters of fiscal 2022, expenses increased by 13.8% and 12.8%, respectively, compared with the corresponding periods of fiscal 2021. If we exclude certain items that are not considered indicative of future trends, expenses increased by 9.8% and 7.3%, respectively.

	16-week period ended January 30, 2022	40-week period ended January 30, 2022
Total variance, as reported	13.8%	12.8%
Adjusted for:		
Increase from higher electronic payment fees, excluding acquisitions	(2.9%)	(2.5%)
Increase from incremental expenses related to acquisitions	(1.9%)	(2.1%)
Decrease (increase) from the net impact of foreign exchange translation	0.6%	(1.0%)
Decrease from changes in acquisition costs recognized to earnings	0.2%	0.1%
Remaining variance	9.8%	7.3%

The increase of expenses in the third quarter was driven by measures necessitated by the impact of the labor shortage and the need to improve employee retention, an increase of marketing initiatives and other discretionary expenses that were significantly reduced in the prior year quarter, as well as by inflationary pressures, including higher utilities costs in Europe, higher costs from rising minimum wages, and incremental investments in our stores to support our strategic initiatives. This increase was partly offset by lower COVID-19 related expenses compared to the corresponding quarter of the previous fiscal year. Excluding the costs of the retention measures implemented, which totaled approximately \$28.0 million, as well as the employees related COVID-19 costs in the prior year, such as Thank you bonuses, the remaining variance for the third quarter of fiscal 2022 would have been 8.8%. On a 2-year basis, excluding the costs of those measures, we have deployed strategic efforts to mitigate costs increases and inflationary pressures, which is demonstrated by a compound annual growth rate of 3.7% in the normalized expenses, which remained slightly below inflation.

Earnings before interest, taxes, depreciation, amortization and impairment (“EBITDA¹”) and adjusted EBITDA¹

During the third quarter of fiscal 2022, EBITDA stood at \$1.5 billion, an increase of 18.3% compared with the corresponding quarter of fiscal 2021. Adjusted EBITDA for the third quarter of fiscal 2022 increased by \$228.4 million, or 18.0%, compared with the corresponding quarter of fiscal 2021, mainly due to higher road transportation fuel margins and organic growth in our convenience and road transportation fuel operations, partly offset by higher operating expenses, as well as the net negative impact from the translation of our Canadian and European operations into US dollars of approximately \$7.0 million.

During the first three quarters of fiscal 2022, EBITDA increased from \$4.0 billion to \$4.1 billion, an increase of 4.4% compared with the corresponding period of fiscal 2021. Adjusted EBITDA for the first three quarters of fiscal 2022 increased by \$210.5 million, or 5.4%, compared with the corresponding period of fiscal 2021, mainly attributable to similar factors as those of the third quarter, as well as the contributions from acquisitions. The variation in exchange rates had a net positive impact of approximately \$41.0 million.

Depreciation, amortization and impairment (“depreciation”)

For the third quarter of fiscal 2022, our depreciation expense increased by \$37.6 million compared to the third quarter of fiscal 2021. Excluding the net favorable impact from the translation of our Canadian and European operations into US dollars, the depreciation expense increased by approximately \$40.0 million for the third quarter of fiscal 2022. This increase is mainly driven by the impact from investments made through acquisitions, the replacement of equipment, the ongoing improvement of our network, as well as the \$11.7 million impact from reclassification of sites from assets held for sale.

For the first three quarters of fiscal 2022, our depreciation expense increased by \$82.3 million compared to the first three quarters of fiscal 2021. Excluding the net unfavorable impact from the translation of our Canadian and European operations into US dollars, the depreciation expense increased by approximately \$71.0 million for the first three quarters of fiscal 2022 mainly attributable to similar factors as those of the third quarter.

Net financial expenses

Net financial expenses for the third quarter and first three quarters of fiscal 2022 were \$87.9 million and \$229.5 million, respectively, a decrease of \$17.7 million and \$41.3 million compared with the corresponding periods of fiscal 2021. Excluding the items shown in the table below, net financial expenses for the third quarter and first three quarters of fiscal 2022 increased by \$3.3 million and \$4.8 million, respectively.

<i>(in millions of US dollars)</i>	16-week periods ended		40-week periods ended	
	January 30, 2022	January 31, 2021	January 30, 2022	January 31, 2021
Net financial expenses, as reported	87.9	105.6	229.5	270.8
Adjusted for:				
Change in fair value of financial instruments and amortization of deferred differences	2.2	1.9	(9.6)	5.8
Net foreign exchange gain (loss)	4.2	(16.5)	17.7	(43.8)
Net financial expenses excluding items above	94.3	91.0	237.6	232.8

Income taxes

The income tax rate for the third quarter of fiscal 2022 was 21.3% compared with 17.6% for the corresponding period of fiscal 2021. The increase for the third quarter of fiscal 2022 is mainly stemming from prior year gains taxable at a lower income tax rate.

The income tax rate for the first three quarters of fiscal 2022 was 21.3% compared with 19.7% for the first three quarters of fiscal 2021.

Net earnings and adjusted net earnings¹

Net earnings for the third quarter of fiscal 2022 were \$746.4 million, compared with \$607.5 million for the third quarter of the previous fiscal year, an increase of \$138.9 million, or 22.9%. Diluted net earnings per share stood at \$0.70, compared with \$0.55 for the corresponding quarter of the previous fiscal year. The translation of revenues and expenses from our Canadian and European operations into US dollars had a net negative impact of approximately \$5.0 million on net earnings of the third quarter of fiscal 2022.

¹ Please refer to the section “Non-IFRS Measures” for additional information on performance measures not defined by IFRS.

Adjusted net earnings for the third quarter of fiscal 2022 were approximately \$746.0 million, compared with \$622.0 million for the third quarter of fiscal 2021, an increase of \$124.0 million, or 19.9%. Adjusted diluted net earnings per share¹ were \$0.70 for the third quarter of fiscal 2022, compared with \$0.56 for the corresponding quarter of fiscal 2021, an increase of 25.0%.

For the first three quarters of fiscal 2022, net earnings stood at \$2.2 billion, an increase of \$64.0 million, or 3.0%, compared to the first three quarters of fiscal 2021. Diluted net earnings per share stood at \$2.06, compared with \$1.92 for the corresponding period of the previous fiscal year. The translation of revenues and expenses from our Canadian and European operations into US dollars had a net positive impact of approximately \$30.0 million on net earnings of the first three quarters of fiscal 2022.

Adjusted net earnings for the first three quarters of fiscal 2022 stood at \$2.2 billion, an increase of \$45.0 million, or 2.1%, compared with the first three quarters of fiscal 2021. Adjusted diluted net earnings per share¹ were \$2.06 for the first three quarters of fiscal 2022, compared with \$1.93 for the first three quarters of fiscal 2021, an increase of 6.7%.

Financial Position as at January 30, 2022

As shown by our indebtedness ratios included in the “Summary Analysis of Consolidated Results for the Third Quarter and First Three Quarters of Fiscal 2022” section and our net cash provided by operating activities, our financial position remains healthy.

Our total consolidated assets amounted to \$28.8 billion as at January 30, 2022, an increase of \$431.6 million over the balance as at April 25, 2021, primarily due to the impact of increased costs and selling prices for road transportation fuel, to investments in our strategic initiatives as well as investments made in our network, including business acquisitions.

For the 52-week periods ended January 30, 2022 and April 25, 2021, we recorded a return on capital employed¹ of 15.7% and 15.9%, respectively.

Significant balance sheet variations are explained as follows:

Inventories

Inventories amounted to \$2.2 billion as at January 30, 2022, an increase of \$414.2 million over the balance as at April 25, 2021. The increase stems mainly from higher costs for road transportation fuel as well as from the increase in road transportation fuel inventory level, partly offset by the net impact of the weakening of the Canadian and European currencies against the US dollar of approximately \$29.0 million.

Equity

Equity amounted to \$12.8 billion as at January 30, 2022, an increase of \$638.7 million over the balance as at April 25, 2021, reflecting net earnings for the first three quarters of fiscal 2022, partly offset by the impact of the share repurchases, the dividends declared as well as by the net other comprehensive loss. For the 52-week periods ended January 30, 2022, and April 25, 2021, we recorded a return on equity¹ of 22.2% and 24.3%, respectively.

Liquidity and Capital Resources

Our principal sources of liquidity are our net cash provided by operating activities and borrowings available under our revolving unsecured credit facility. Our principal uses of cash are to repay our debt, finance our acquisitions and capital expenditures, repurchase shares and pay dividends, as well as to provide for working capital. We expect that cash generated from operations and borrowings available under our revolving unsecured credit facility will be adequate to meet our liquidity needs in the foreseeable future.

Our credit facility is detailed as follows:

Term revolving unsecured operating credit facility, maturing in May 2026 (“operating credit facility”)

Credit agreement consisting of a revolving unsecured facility of a maximum amount of \$2.5 billion. As at January 30, 2022, our operating credit facility was not used, and standby letters of credit in the amount of \$6.6 million were outstanding.

Available liquidities

As at January 30, 2022, a total of approximately \$2.5 billion was available under our operating credit facility and we were in compliance with the restrictive covenants and ratios imposed by the credit agreement at that date. Thus, as at the same date, we had access to approximately \$5.0 billion through our available cash and our operating credit facility.

¹ Please refer to the section “Non-IFRS Measures” for additional information on performance measures not defined by IFRS.

Selected Consolidated Cash Flow Information

	16-week periods ended			40-week periods ended		
	January 30, 2022	January 31, 2021	Variation	January 30, 2022	January 31, 2021	Variation
<i>(in millions of US dollars)</i>						
Operating activities						
Net cash provided by operating activities	558.9	588.4	(29.5)	2,690.1	2,816.9	(126.8)
Investing activities						
Purchase of property and equipment, intangible assets and other assets	(637.4)	(391.7)	(245.7)	(1,305.6)	(878.4)	(427.2)
Proceeds from disposal of property and equipment and other assets	165.4	43.7	121.7	251.8	131.5	120.3
Business acquisitions and contingent consideration paid	(159.2)	(384.7)	225.5	(310.2)	(427.6)	117.4
Other investing activities	(20.4)	14.7	(35.1)	(41.5)	8.8	(50.3)
Net cash used in investing activities	(651.6)	(718.0)	66.4	(1,405.5)	(1,165.7)	(239.8)
Financing activities						
Share repurchases	(499.1)	(452.2)	(46.9)	(1,053.7)	(452.2)	(601.5)
Principal elements of lease payments	(124.9)	(127.8)	2.9	(336.2)	(312.3)	(23.9)
Cash dividends paid	(90.8)	(76.3)	(14.5)	(238.0)	(193.0)	(45.0)
Net (payments) proceeds on other debts	(0.5)	8.0	(8.5)	(78.1)	7.4	(85.5)
Repayment of senior unsecured notes	—	—	—	(994.3)	(227.1)	(767.2)
Issuance of US-dollar-denominated senior unsecured notes, net of financing costs	—	—	—	990.1	—	990.1
Net decrease in term revolving unsecured operating credit facility	—	—	—	—	(1,500.0)	1,500.0
Other financing activities	0.8	0.5	0.3	(2.5)	0.4	(2.9)
Net cash used in financing activities	(714.5)	(647.8)	(66.7)	(1,712.7)	(2,676.8)	964.1
Credit ratings						
S&P Global Ratings – Corporate and Senior unsecured notes credit ratings				BBB	BBB	
Moody's – Corporate and Senior unsecured notes credit ratings				Baa2	Baa2	

Operating activities

During the third quarter of fiscal 2022, net cash from our operations reached \$558.9 million, down \$29.5 million compared with the third quarter of fiscal 2021, mainly due to higher working capital needs. During the first three quarters of fiscal 2022, net cash from our operations reached \$2.7 billion, down \$126.8 million compared with the first three quarters of fiscal 2021, also due to higher working capital needs.

Investing activities

During the third quarter of fiscal 2022, net investments in property and equipment, intangible assets and other assets amounted to \$472.0 million and business acquisitions amounted to \$159.2 million. During the first three quarters of fiscal 2022, net investments in property and equipment, intangible assets and other assets amounted to \$1.1 billion, and business acquisitions amounted to \$310.2 million. The investments were primarily for the replacement of equipment in some of our stores in order to enhance our offering of products and services, for the addition of new stores, for the ongoing improvement of our network, as well as for strategic initiatives and information technology.

Financing activities

During the third quarter of fiscal 2022, we settled share repurchases for an amount of \$499.1 million, paid \$124.9 million on the principal element of our lease liabilities and paid dividends in the amount of \$90.8 million. In the first three quarters of fiscal 2022, we settled share repurchases for an amount of \$1.1 billion, fully repaid our \$1.0 billion US-dollar-denominated senior unsecured notes that were set to mature on July 26, 2022, and we issued US-dollar-denominated senior unsecured notes totaling, net of financing fees, \$990.1 million. Furthermore, we paid \$336.2 million on the principal element of our lease liabilities, paid dividends in the amount of \$238.0 million and repaid a net amount of \$78.1 million on other debts.

Contractual Obligations and Commercial Commitments

There were no major changes to our contractual obligations and commercial commitments during the 40-week period ended January 30, 2022. For more information, please refer to our 2021 Annual Report.

Internal Controls over Financial Reporting

We maintain a system of internal controls over financial reporting designed to safeguard assets and ensure that financial information is reliable. We also maintain a system of disclosure controls and procedures designed to ensure, in all material respects, the reliability, completeness and timeliness of the information we disclose in this MD&A and other public disclosure documents. Disclosure controls and procedures are designed to ensure that information required to be disclosed by us in reports filed with securities regulatory agencies is recorded and/or disclosed on a timely basis, as required by law, and is accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. As at January 30, 2022, our management, following its assessment, certifies the design and operating effectiveness of the Corporation's controls and procedures.

We undertake ongoing evaluations of the effectiveness of our internal controls over financial reporting and implement control enhancements, when appropriate. As at April 25, 2021, our management and our external auditors reported that these internal controls were effective.

Selected Quarterly Financial Information

Our 52-week reporting cycle is divided into quarters of 12 weeks each except for the third quarter, which comprises 16 weeks. When a fiscal year, such as fiscal 2023, contains 53 weeks, the fourth quarter comprises 13 weeks. The following is a summary of selected consolidated financial information derived from our interim consolidated financial statements for each of the eight most recently completed quarters.

<i>(in millions of US dollars, except per share data)</i>	40-week period ended January 30, 2022			52-week period ended April 25, 2021				Extract from 52-week period ended April 26, 2020
	3 rd	2 nd	1 st	4 th	3 rd	2 nd	1 st	4 th
Quarter								
Weeks	16 weeks	12 weeks	12 weeks	12 weeks	16 weeks	12 weeks	12 weeks	12 weeks
Revenues	18,576.4	14,219.7	13,578.9	12,237.4	13,157.5	10,655.4	9,709.8	9,687.2
Operating income before depreciation, amortization and impairment	1,484.7	1,263.7	1,359.2	1,106.3	1,253.3	1,326.1	1,348.8	1,077.0
Depreciation, amortization and impairment	456.3	325.7	314.3	344.9	418.7	305.8	289.5	307.4
Operating income	1,028.4	938.0	1,044.9	761.4	834.6	1,020.3	1,059.3	769.6
Share of earnings of joint ventures and associated companies	7.2	11.6	0.1	1.8	8.2	7.5	8.5	7.3
Net financial expenses	87.9	67.3	74.3	71.7	105.6	77.2	88.0	53.2
Net earnings including non-controlling interests	746.4	694.8	764.4	563.9	607.5	757.0	777.1	578.3
Net earnings attributable to non-controlling interests	—	—	—	—	—	—	—	(2.0)
Net earnings attributable to shareholders of the Corporation	746.4	694.8	764.4	563.9	607.5	757.0	777.1	576.3
Net earnings per share								
Basic	\$0.70	\$0.65	\$0.71	\$0.52	\$0.55	\$0.68	\$0.70	\$0.52
Diluted	\$0.70	\$0.65	\$0.71	\$0.52	\$0.55	\$0.68	\$0.70	\$0.52

The volatility of road transportation fuel gross margins, mostly in the United States, seasonality and changes in the exchange rates have an impact on the variability of our quarterly net earnings.

Outlook

For the remaining portion of fiscal 2022, we will monitor the evolution of the geopolitical situation in Europe, and while the pandemic is still not behind us, we will continue to adjust our offer to meet our customer needs, making their lives a little easier every day. We continue to focus on our core convenience and mobility business by enhancing fresh food options at our stores, innovating payment options at our forecourts and inside our stores and using advanced data analytics to localize pricing, promotion, and assortment. We stand ready to continue to invest in our many organic growth initiatives, seek out additional acquisition opportunities and nurture the culture of discipline and entrepreneurship that has been our trademark as we move closer to reaching our five-year ambition of doubling the business. In this rapidly evolving labor environment, we are firmly committed, as a corporation, to increase employee engagement, as well as diversity and inclusion. Sustainability remains at the forefront of our priorities and a lens to the business.

Looking ahead, we will continue, as always, to look for and seize opportunities to grow the business, always focusing on creating value for our employees, partners, and shareholders.

March 15, 2022

Consolidated Statements of Earnings

(in millions of US dollars, except per share amounts, unaudited)

For the periods ended	16 weeks		40 weeks	
	January 30, 2022	January 31, 2021	January 30, 2022	January 31, 2021
	\$	\$	\$	\$
Revenues	18,576.4	13,157.5	46,375.0	33,522.7
Cost of sales, excluding depreciation, amortization and impairment (Note 1)	15,316.8	10,327.4	37,927.2	25,741.9
Operating, selling, administrative and general expenses (Note 1)	1,801.3	1,582.2	4,400.7	3,901.9
Gain on disposal of property and equipment and other assets (Note 3)	(26.4)	(5.4)	(60.5)	(49.3)
Depreciation, amortization and impairment	456.3	418.7	1,096.3	1,014.0
Operating income	1,028.4	834.6	3,011.3	2,914.2
Share of earnings of joint ventures and associated companies	7.2	8.2	18.9	24.2
Financial expenses (Note 5)	98.5	98.5	266.3	249.5
Financial revenues	(6.4)	(9.4)	(19.1)	(22.5)
Foreign exchange (gain) loss	(4.2)	16.5	(17.7)	43.8
Net financial expenses	87.9	105.6	229.5	270.8
Earnings before income taxes	947.7	737.2	2,800.7	2,667.6
Income taxes	201.3	129.7	595.1	526.0
Net earnings	746.4	607.5	2,205.6	2,141.6
Net earnings per share (Note 7)				
Basic	0.70	0.55	2.07	1.93
Diluted	0.70	0.55	2.06	1.92
Weighted average number of shares – basic (in millions)	1,060.3	1,108.6	1,067.3	1,111.2
Weighted average number of shares – diluted (in millions)	1,061.7	1,109.9	1,068.6	1,112.6
Number of shares outstanding at the end of period (in millions)	1,052.2	1,097.0	1,052.2	1,097.0

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

Consolidated Statements of Comprehensive Income

(in millions of US dollars, unaudited)

For the periods ended	16 weeks		40 weeks	
	January 30, 2022	January 31, 2021	January 30, 2022	January 31, 2021
	\$	\$	\$	\$
Net earnings	746.4	607.5	2,205.6	2,141.6
Other comprehensive (loss) income				
Items that may be reclassified subsequently to earnings				
Translation adjustments				
Change in cumulative translation adjustments ⁽¹⁾	(167.5)	158.8	(262.3)	478.7
Change in fair value and net interest on cross-currency interest rate swaps designated as a hedge of the Corporation's net investment in some of its foreign operations ⁽²⁾	(32.6)	39.6	(35.0)	128.1
Cash flow hedges				
Change in fair value of financial instruments ⁽²⁾	1.2	(4.6)	6.9	(1.7)
(Gain) loss realized on financial instruments transferred to earnings ⁽²⁾	(0.6)	1.9	(1.4)	1.1
Items that will never be reclassified to earnings				
Net actuarial gain ⁽³⁾	7.3	11.0	8.7	20.8
(Loss) gain on investments in equity instruments measured at fair value through Other comprehensive income ⁽⁴⁾	(1.6)	9.6	(1.5)	21.6
Other comprehensive (loss) income	(193.8)	216.3	(284.6)	648.6
Comprehensive income	552.6	823.8	1,921.0	2,790.2

- (1) For the 16 and 40-week periods ended January 30, 2022, these amounts include a loss of \$13.7 (net of income taxes of \$2.0) and a gain of \$3.6 (net of income taxes of \$0.6), respectively. For the 16 and 40-week periods ended January 31, 2021, these amounts include a gain of \$42.4 (net of income taxes of \$6.5) and a gain of \$172.8 (net of income taxes of \$26.4), respectively. These losses and gains arise from the translation of long-term debts denominated in foreign currencies and designated as net investment hedges in some of the Corporation's foreign operations.
- (2) For the 16 and 40-week periods ended January 30, 2022, these amounts are net of income tax expenses of \$5.4 and \$9.1, respectively. For the 16 and 40-week periods ended January 31, 2021, these amounts are net of income tax recoveries of \$5.9 and \$5.0, respectively.
- (3) For the 16 and 40-week periods ended January 30, 2022, these amounts are net of income tax expenses of \$1.9 and \$2.2, respectively. For the 16 and 40-week periods ended January 31, 2021, these amounts are net of income tax expenses of \$2.9 and \$5.4, respectively.
- (4) For the 16 and 40-week periods ended January 30, 2022, these amounts are net of income tax recoveries of \$0.4 and \$1.6, respectively. For each of the 16 and 40-week periods ended January 31, 2021, these amounts are net of income tax expenses of \$2.4.

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

Consolidated Statements of Changes in Equity

(in millions of US dollars, unaudited)

For the 40-week period ended	January 30, 2022				
	Capital stock	Contributed surplus	Retained earnings	Accumulated other comprehensive loss (Note 8)	Equity
	\$	\$	\$	\$	\$
Balance, beginning of period	670.6	23.6	12,017.8	(531.1)	12,180.9
Comprehensive income:					
Net earnings			2,205.6		2,205.6
Other comprehensive loss				(284.6)	(284.6)
					<u>1,921.0</u>
Share repurchases (Note 9)	(20.5)		(1,026.9)		(1,047.4)
Dividends declared			(238.0)		(238.0)
Stock option-based compensation expense		2.3			2.3
Exercise of stock options	1.4	(0.6)			0.8
Balance, end of period	651.5	25.3	12,958.5	(815.7)	12,819.6

For the 40-week period ended	January 31, 2021				
	Capital stock	Contributed surplus	Retained earnings	Accumulated other comprehensive loss (Note 8)	Equity
	\$	\$	\$	\$	\$
Balance, beginning of period	694.8	21.4	10,611.3	(1,260.9)	10,066.6
Comprehensive income:					
Net earnings			2,141.6		2,141.6
Other comprehensive income				648.6	648.6
					<u>2,790.2</u>
Share repurchases (Note 9)	(12.7)		(500.5)		(513.2)
Dividends declared			(193.0)		(193.0)
Stock option-based compensation expense		4.1			4.1
Exercise of stock options	2.5	(2.3)			0.2
Balance, end of period	684.6	23.2	12,059.4	(612.3)	12,154.9

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

Consolidated Statements of Cash Flows

(in millions of US dollars, unaudited)

For the periods ended	16 weeks		40 weeks	
	January 30, 2022	January 31, 2021	January 30, 2022	January 31, 2021
	\$	\$	\$	\$
Operating activities				
Net earnings	746.4	607.5	2,205.6	2,141.6
Adjustments to reconcile net earnings to net cash provided by operating activities				
Depreciation, amortization, impairment and amortization of financing costs	457.2	420.0	1,099.2	1,017.1
Gain on disposal of property and equipment and other assets (Note 3)	(26.4)	(5.4)	(60.5)	(49.3)
Deferred income taxes	8.8	37.8	62.4	79.9
Share of earnings of joint ventures and associated companies, net of dividends received	(4.7)	(4.9)	(11.6)	(12.4)
Net deferred credits	(6.2)	3.3	(17.7)	43.9
Net changes in commodity indexed deposits and fuel swaps	(16.2)	2.0	9.2	25.6
Change in fair value of convertible debentures and common share warrants in Fire & Flower and amortization of deferred differences (Note 4)	—	(1.9)	18.2	(5.8)
Early redemption premium and deemed interest on repayment of senior unsecured notes (Note 6)	—	—	(33.4)	—
Other	14.5	13.7	47.7	57.9
Changes in non-cash working capital	(614.5)	(483.7)	(629.0)	(481.6)
Net cash provided by operating activities	558.9	588.4	2,690.1	2,816.9
Investing activities				
Purchase of property and equipment, intangible assets and other assets	(637.4)	(391.7)	(1,305.6)	(878.4)
Proceeds from disposal of property and equipment and other assets (Note 3)	165.4	43.7	251.8	131.5
Business acquisitions and contingent consideration paid (Note 2)	(159.2)	(384.7)	(310.2)	(427.6)
Investments and loan in Fire & Flower (Note 4)	(15.6)	(6.8)	(23.5)	(16.4)
Change in restricted cash	(4.8)	0.2	(18.0)	3.9
Proceeds from disposal of investments in equity instruments	—	21.3	—	21.3
Net cash used in investing activities	(651.6)	(718.0)	(1,405.5)	(1,165.7)
Financing activities				
Share repurchases (Note 9)	(499.1)	(452.2)	(1,053.7)	(452.2)
Principal elements of lease payments	(124.9)	(127.8)	(336.2)	(312.3)
Cash dividends paid	(90.8)	(76.3)	(238.0)	(193.0)
Exercise of stock options	0.8	—	0.8	0.2
Net (payments) proceeds on other debts	(0.5)	8.0	(78.1)	7.4
Settlements of derivative financial instruments	—	0.5	(3.3)	0.2
Repayment of senior unsecured notes (Note 6)	—	—	(994.3)	(227.1)
Issuance of US-dollar-denominated senior unsecured notes, net of financing costs (Note 6)	—	—	990.1	—
Net decrease in term revolving unsecured operating credit facility (Note 6)	—	—	—	(1,500.0)
Net cash used in financing activities	(714.5)	(647.8)	(1,712.7)	(2,676.8)
Effect of exchange rate fluctuations on cash and cash equivalents	(22.3)	6.8	(56.6)	103.4
Net decrease in cash and cash equivalents	(829.5)	(770.6)	(484.7)	(922.2)
Cash and cash equivalents, beginning of period	3,360.6	3,489.9	3,015.8	3,641.5
Cash and cash equivalents, end of period	2,531.1	2,719.3	2,531.1	2,719.3
Supplemental information:				
Interest and early redemption premium paid (Note 6)	125.4	122.5	299.3	285.8
Interest and dividends received	6.4	16.0	17.1	34.4
Income taxes paid	248.6	228.4	505.8	531.0

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

Consolidated Balance Sheets

(in millions of US dollars, unaudited)

	As at January 30, 2022	As at April 25, 2021
	\$	\$
Assets		
Current assets		
Cash and cash equivalents	2,531.1	3,015.8
Restricted cash	21.4	3.4
Accounts receivable	1,942.9	1,771.7
Inventories	2,181.8	1,767.6
Prepaid expenses	168.3	111.7
Assets held for sale (Note 3)	65.3	335.1
Other short-term financial assets (Note 11)	50.7	11.0
Income taxes receivable	65.3	105.6
	7,026.8	7,121.9
Property and equipment	10,990.0	10,870.1
Right-of-use assets	3,163.0	3,069.1
Intangible assets	710.6	716.9
Goodwill	6,061.6	5,946.3
Other assets (Note 11)	595.3	389.7
Other long-term financial assets (Note 4)	1.9	20.1
Investments in joint ventures and associated companies	218.5	199.8
Deferred income taxes	58.4	60.6
	28,826.1	28,394.5
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	3,909.5	3,994.3
Short-term provisions	138.3	154.6
Other short-term financial liabilities (Note 11)	125.0	26.6
Income taxes payable	144.9	155.6
Liabilities associated with assets held for sale (Note 3)	14.4	91.9
Current portion of long-term debt (Note 6)	196.9	1,107.3
Current portion of lease liabilities	422.3	419.4
	4,951.3	5,949.7
Long-term debt (Note 6)	5,976.8	5,282.6
Lease liabilities	2,901.2	2,792.7
Long-term provisions	611.3	631.0
Pension benefit liability	96.6	98.1
Other long-term financial liabilities (Note 11)	49.5	79.6
Deferred credits and other liabilities	228.6	251.3
Deferred income taxes	1,191.2	1,128.6
	16,006.5	16,213.6
Equity		
Capital stock (Note 9)	651.5	670.6
Contributed surplus	25.3	23.6
Retained earnings	12,958.5	12,017.8
Accumulated other comprehensive loss (Note 8)	(815.7)	(531.1)
	12,819.6	12,180.9
	28,826.1	28,394.5

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements

(in millions of US dollars, except per share and stock option data, or unless otherwise noted)

1. CONSOLIDATED FINANCIAL STATEMENTS PRESENTATION

The unaudited interim condensed consolidated financial statements (the “interim financial statements”) have been prepared by the Corporation in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”) applicable to the preparation of interim financial statements, including IAS 34 *Interim Financial Reporting*.

These interim financial statements have been prepared in accordance with the same accounting policies and methods as the audited annual consolidated financial statements for the year ended April 25, 2021. The interim financial statements do not include all the information required for complete financial statements and should be read in conjunction with the audited annual consolidated financial statements and notes thereto in the Corporation’s 2021 Annual Report (the “fiscal 2021 consolidated financial statements”). The results of operations for the interim periods presented do not necessarily reflect results expected for the full fiscal year. The Corporation’s business follows a seasonal pattern. The busiest period is generally the first half-year of each fiscal year, which includes summer sales.

On March 15, 2022, the Corporation’s interim financial statements were approved by the Board of Directors.

Comparative figures

Classification of internal logistics costs

During the fiscal year ended April 25, 2021, the Corporation changed its classification of internal logistics costs, which were previously included in Operating, selling, administrative and general expenses, and are now included in Cost of sales, excluding depreciation, amortization and impairment in the consolidated statements of earnings. This classification change was applied retroactively and the comparative figures for the 16 and 40-week periods ended January 31, 2021, were adjusted to reflect this change which had no impact on net earnings and net earnings per share.

The table below shows, for the impacted line items only, the previously published figures, the adjustments stemming from this change and the adjusted figures:

	16-week period ended January 31, 2021			40-week period ended January 31, 2021		
	Published	Adjustments	Adjusted	Published	Adjustments	Adjusted
	\$	\$	\$	\$	\$	\$
Cost of sales, excluding depreciation, amortization and impairment	10,291.8	35.6	10,327.4	25,660.6	81.3	25,741.9
Operating, selling, administrative and general expenses	1,617.8	(35.6)	1,582.2	3,983.2	(81.3)	3,901.9

2. BUSINESS ACQUISITIONS

During the 40-week period ended January 30, 2022, the Corporation acquired 70 company-operated stores, including the following acquisitions:

- 35 stores operating under the Porter’s brand, located predominately in Oregon and Washington, United States;
- 19 stores operating under the Pic Quik brand, located in New Mexico, United States; and
- 9 stores operating under the Londis brand, located in Ireland.

In addition, the Corporation acquired 17 dealer-operated stores operating under the Purple Cow brand, located in Southeastern United States, 22 fuel supply agreements and a small sized company, specializing in technological solutions for retailers and convenience stores.

As a result of these acquisitions, the Corporation owns the land and the building for 36 sites, leases the land and the building for 37 sites, owns the building while leasing the land for 7 sites and owns the land while leasing the building for 7 sites.

These transactions were settled for a total consideration of \$293.7, including a cash consideration of \$286.2 using available cash, a long-term consideration payable of \$4.0 and a contingent consideration of \$3.5 for which the maximum amount of payment was recognized. For the 40-week period ended January 30, 2022, acquisition costs of \$5.8 in connection with these acquisitions and other unrealized and ongoing acquisitions are included in Operating, selling, administrative and general expenses.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements

(in millions of US dollars, except per share and stock option data, or unless otherwise noted)

Given the timing of these acquisitions, the Corporation has not yet completed its fair value assessment of the assets acquired, the liabilities assumed, and the resulting goodwill, namely for intangible assets and property and equipment. The preliminary estimates of the fair value of the assets acquired and the liabilities assumed for these acquisitions, based on the estimated fair value on the date of acquisition and available information as at the date of the publication of these interim financial statements, are as follows:

	\$
Tangible assets acquired	
Cash and cash equivalents	1.0
Inventories	9.5
Prepaid expenses	0.7
Property and equipment	87.8
Right-of-use assets	65.6
Other assets	0.2
<u>Total tangible assets</u>	<u>164.8</u>
Liabilities assumed	
Accounts payable and accrued liabilities	2.2
Provisions	1.9
Lease liabilities	65.6
Deferred credits and other liabilities	3.6
<u>Total liabilities assumed</u>	<u>73.3</u>
<u>Net tangible assets acquired</u>	<u>91.5</u>
Intangible assets	27.9
<u>Goodwill</u>	<u>174.3</u>
<u>Total consideration</u>	<u>293.7</u>
Cash and cash equivalents acquired	(1.0)
Consideration payable	(4.0)
<u>Contingent consideration payable</u>	<u>(3.5)</u>
<u>Net cash flow for the acquisitions</u>	<u>285.2</u>

These acquisitions were concluded in order to expand the Corporation's market shares and generated goodwill mainly due to the strategic value of stores acquired for the Corporation. The Corporation expects that almost all of the goodwill related to these transactions will be deductible for tax purposes. Since the date of acquisition, revenues and net earnings from these stores amounted to \$105.3 and \$5.3, respectively. Considering the size and the nature of these acquisitions, the available financial information does not allow for the accurate disclosure of pro forma revenues and net earnings had the Corporation concluded these acquisitions at the beginning of its fiscal year. In addition, during the first quarter of fiscal 2022, the Corporation paid a contingent consideration of \$25.0 in relation with a previous business acquisition, for total net cash flows related to business acquisitions of \$310.2 for the 40-week period ended January 30, 2022.

On July 30, 2021, the Corporation entered into a binding agreement to acquire Cape D'Or Holdings Limited, Barrington Terminals Limited, and other related holding entities, which operate an independent convenience store and fuel network in Atlantic Canada under the Esso, Go! Stores and Wilsons Gas Stops brands (collectively "Wilson's"). The Wilson's network comprises 79 company-operated convenience retail and fuel locations, 147 dealer locations, and a fuel terminal in Halifax, Canada. The transaction, which would be financed using the Corporation's available cash and/or existing credit facilities, is expected to close in the first half of fiscal year 2023 and is subject to customary closing conditions and regulatory approvals, including those under the *Competition Act* (Canada).

3. DISPOSAL OF BUSINESS

On March 22, 2021, the Corporation reached an agreement to sell 48 sites located in Oklahoma, United States, to Casey's General Stores Inc. On the same date and based on the outcome of a strategic review of its network, the Corporation also announced its intention to sell certain sites across 28 states in the United States and 6 provinces in Canada. The assets and the liabilities related to those sites were classified as held for sale as at April 25, 2021.

During the 40-week period ended January 30, 2022, the Corporation closed the agreement with Casey's General Stores Inc. for the sale of 48 sites and completed the sale of 146 sites to various buyers. These transactions were settled for cash consideration of \$187.3 and resulted in a gain of \$33.8, which is included in Gain on disposal of property and equipment and other assets in the consolidated statement of earnings.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements

(in millions of US dollars, except per share and stock option data, or unless otherwise noted)

As at January 30, 2022, the assets and liabilities for 59 sites in the United States and 9 sites in Canada met the criteria for classification as held for sale:

	\$
Assets	
Inventory	8.2
Property and equipment	30.3
Right-of-use assets	13.7
Intangible assets	0.4
Goodwill	12.7
	65.3
Liabilities	
Lease liabilities	12.5
Provisions	1.9
	14.4

During the 16-week period ended January 30, 2022, following the outcome of the selling process, a criterion for classification as held for sale was no longer met for 57 sites in the United States and 27 sites in Canada as their sale was no longer deemed highly probable. As a result, \$11.7 was recorded in Depreciation, amortization and impairment in the consolidated statements of earnings to adjust for depreciation that would have been recognized had these sites not been classified as held for sale as well as to bring the carrying amount of certain sites to their recoverable amount.

4. INVESTMENTS IN FIRE & FLOWER HOLDINGS CORP. (“FIRE & FLOWER”)

Convertible debentures and common share warrants

During the 16-week period ended January 30, 2022, the Corporation exercised investor rights, and as a result, received additional Series B Warrants and Series C Warrants newly issued by Fire & Flower. During the 40-week period ended January 30, 2022, the Corporation exercised the Series A-3 Warrants for cash consideration of CA \$9.8 (\$7.9).

The Corporation continues to own convertible debentures and common share warrants for which there were no changes to the valuation techniques described in Note 7 of the fiscal 2021 consolidated financial statements (Level 3). Expected volatility is a key unobservable input which is used to establish the fair value and fluctuation of that input stems mainly from the developing market in which Fire & Flower operates. As at January 30, 2022, with all other variables held constant, a 5% increase or decrease in the expected volatility used of 75% would not have had a significant impact on the fair value of the convertible debentures and common share warrants.

The table below shows the amounts related to the convertible debentures and common share warrants presented on the consolidated balance sheets:

	Estimated fair value of the convertible debentures	Estimated fair value of the common share warrants	Estimated total fair value of the financial assets	Deferred differences	Net carrying amount
	\$	\$	\$	\$	\$
40-week period ended January 30, 2022					
Balance, beginning of period	3.0	37.0	40.0	(18.6)	21.4
Net loss recognized to Other finance costs (Note 5)	(0.6)	(35.0)	(35.6)	17.4	(18.2)
Exercise and issuance of common share warrants	—	(1.1)	(1.1)	(0.3)	(1.4)
Effect of exchange rate variations	(0.1)	—	(0.1)	0.2	0.1
Balance, end of period	2.3	0.9	3.2	(1.3)	1.9

Loan agreement

During the 16-week period ended January 30, 2022, the Corporation entered into a secured loan agreement with Fire & Flower. The loan, which bears interest at an annual rate of 8.0% and matures on October 1, 2022, may be drawn by Fire & Flower in separate tranches of CA \$10.0 for a maximum aggregate amount of CA \$30.0. As at January 30, 2022, CA \$20.0 (\$15.6) was drawn on the loan, which is included in Accounts receivable on the consolidated balance sheets.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements

(in millions of US dollars, except per share and stock option data, or unless otherwise noted)

Significant influence

The Corporation assessed that its currently existing and potential voting rights continued to provide significant influence over Fire & Flower. The accounting periods of Fire & Flower, which is a publicly traded company, do not coincide with the Corporation's accounting periods, therefore the Corporation used Fire & Flower's financial statements for the reporting period ended October 30, 2021, adjusted to reflect significant transactions, if any, in applying the equity method of accounting for the 40-week period ended January 30, 2022.

5. FINANCIAL EXPENSES

For the periods ended	16 weeks		40 weeks	
	January 30, 2022	January 31, 2021	January 30, 2022	January 31, 2021
	\$	\$	\$	\$
Interest on long-term debt	66.2	64.6	167.7	163.7
Interest on lease liabilities	25.5	27.0	64.8	67.1
Accretion of provisions	4.6	5.0	11.5	12.0
Other finance costs	2.2	1.9	22.3	6.7
	98.5	98.5	266.3	249.5

6. LONG-TERM DEBT

	As at January 30, 2022	As at April 25, 2021
	\$	\$
US-dollar-denominated senior unsecured notes, maturing from July 2027 to May 2051 ^(a)	3,966.8	4,002.9
Canadian-dollar-denominated senior unsecured notes, maturing from November 2022 to June 2025 ^(a)	1,288.6	1,319.1
Euro-denominated senior unsecured notes, maturing in May 2026	833.0	902.0
NOK-denominated senior unsecured notes, maturing in February 2026	74.8	80.8
Other debts	10.5	85.1
	6,173.7	6,389.9
Current portion of long-term debt	196.9	1,107.3
Long-term portion of long-term debt	5,976.8	5,282.6

(a) Senior unsecured notes

On May 13, 2021, the Corporation issued US-dollar-denominated senior unsecured notes totaling \$1,000.0, consisting of the following:

	Principal amount	Maturity	Coupon rate	Effective rate	Interest payment dates
May 13, 2021 issuance	\$650.0	May 13, 2041	3.439%	3.502%	May 13 th and November 13 th
May 13, 2021 Green Bonds issuance	\$350.0	May 13, 2051	3.625%	3.685%	May 13 th and November 13 th

An amount equal to the \$346.1 net proceeds of the \$350.0 Green Bonds tranche will be used to finance projects that contribute to environmental sustainability.

A portion of these \$1,000.0 US-dollar-denominated senior unsecured notes was subject to interest rate locks in anticipation of the issuance. On May 10, 2021, prior to their maturity, the Corporation settled all its interest rate locks and a total cumulative loss of \$2.9 was recognized to Accumulated other comprehensive loss in relation with the settlements.

On May 14, 2021, the Corporation fully repaid its \$1,000.0 US-dollar-denominated senior unsecured notes issued on July 26, 2017 and which were set to mature on July 26, 2022. The repayment was settled using the \$644.0 net proceeds from the \$650.0 US-dollar-denominated senior unsecured notes issued on May 13, 2021, as well as with cash on hand and included an early redemption premium of \$27.7. In the consolidated statement of cash flows for the 40-week period ended January 30, 2022, the repayment of \$1,027.7 is reflected in operating activities for an amount of \$33.4, representing the early redemption premium paid on May 14, 2021 and the financing costs paid on the July 26, 2017 issuance, and in financing activities for an amount of \$994.3, representing the net proceeds from the July 26, 2017 issuance.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements

(in millions of US dollars, except per share and stock option data, or unless otherwise noted)

On March 3, 2022, subsequent to the end of the third quarter of fiscal 2022 and following the delivery of a redemption notice dated January 31, 2022, the Corporation fully repaid its CA \$250.0 Canadian-dollar-denominated senior unsecured notes issued on November 1, 2012, which were set to mature on November 1, 2022. The repayment of CA \$254.1 (\$200.6) was settled using cash on hand and included an early redemption premium of CA \$4.1 (\$3.2). The Corporation also settled the cross-currency interest rate swaps associated with these Canadian-dollar-denominated senior unsecured notes.

Term revolving unsecured operating credit facility

As at January 30, 2022, the operating credit facility was not used, and the Corporation was in compliance with the restrictive covenants and ratios imposed by the credit facility agreement. During the first quarter of fiscal 2022, the maturity of the operating credit facility was extended to May 2026.

7. NET EARNINGS PER SHARE

The following tables present the information for the computation of basic and diluted net earnings per share:

	16-week period ended January 30, 2022			16-week period ended January 31, 2021		
	Net earnings	Weighted average number of shares (in millions)	Net earnings per share	Net earnings	Weighted average number of shares (in millions)	Net earnings per share
	\$		\$	\$		\$
Basic net earnings attributable to shareholders of the Corporation	746.4	1,060.3	0.70	607.5	1,108.6	0.55
Dilutive effect of stock options	—	1.4	—	—	1.3	—
Diluted net earnings attributable to shareholders of the Corporation	746.4	1,061.7	0.70	607.5	1,109.9	0.55
	40-week period ended January 30, 2022			40-week period ended January 31, 2021		
	Net earnings	Weighted average number of shares (in millions)	Net earnings per share	Net earnings	Weighted average number of shares (in millions)	Net earnings per share
	\$		\$	\$		\$
Basic net earnings attributable to shareholders of the Corporation	2,205.6	1,067.3	2.07	2,141.6	1,111.2	1.93
Dilutive effect of stock options	—	1.3	(0.01)	—	1.4	(0.01)
Diluted net earnings attributable to shareholders of the Corporation	2,205.6	1,068.6	2.06	2,141.6	1,112.6	1.92

When they have an antidilutive effect, stock options must be excluded from the calculation of the diluted net earnings per share. For the 16 and 40-week periods ended January 30, 2022, nil and 500,270 stock options were excluded, respectively (461,250 for each of the 16 and 40-week periods ended January 31, 2021).

Notes to the Unaudited Interim Condensed Consolidated Financial Statements

(in millions of US dollars, except per share and stock option data, or unless otherwise noted)

8. ACCUMULATED OTHER COMPREHENSIVE LOSS

	Cumulative translation adjustments ^(a)	Net investment hedge ^(a)	Cash flow hedge ^(a)	Cumulative net actuarial gain (loss) ^(b)	Investments in equity instruments measured at fair value through Other comprehensive income ^(b)	Accumulated other comprehensive loss
	\$	\$	\$	\$	\$	\$
40-week period ended January 30, 2022						
Balance, beginning of period	(257.8)	(280.6)	(8.9)	15.9	0.3	(531.1)
Other comprehensive (loss) income	(262.3)	(35.0)	5.5	8.7	(1.5)	(284.6)
Balance, end of period	(520.1)	(315.6)	(3.4)	24.6	(1.2)	(815.7)
40-week period ended January 31, 2021						
Balance, beginning of period	(764.9)	(451.0)	(3.7)	(27.3)	(14.0)	(1,260.9)
Other comprehensive income (loss)	478.7	128.1	(0.6)	20.8	21.6	648.6
Balance, end of period	(286.2)	(322.9)	(4.3)	(6.5)	7.6	(612.3)

(a) May be reclassified subsequently to earnings.

(b) Will never be reclassified to earnings.

9. CAPITAL STOCK

Issued and outstanding shares

As at January 30, 2022, the Corporation had 1,052,180,633 issued and outstanding Class A multiple-voting shares (253,803,100 as at April 25, 2021), with each share comprising 10 votes, and no issued and outstanding Class B subordinate voting shares^(a) (825,809,027 as at April 25, 2021), where each share comprised 1 vote.

The changes in the number of shares are as follows:

	40-week period ended January 30, 2022
Class A multiple voting shares (in millions)	
Balance, beginning of period	253.8
Conversions into Class B shares	(4.8)
Automatic conversion of Class B shares ^(a)	813.0
Share repurchases ^(b)	(10.1)
Balance, end of period	1,051.9
Class B subordinate voting shares (in millions)	
Balance, beginning of period	825.8
Issued on conversions of Class A shares	4.8
Share repurchases ^(b)	(17.7)
Issuance of shares on stock options exercised	0.1
Automatic conversion into Class A shares ^(a)	(813.0)
Balance, end of period	—
Shares repurchased and not yet cancelled	0.3
Issued and outstanding	1,052.2

(a) Automatic conversion of Class B subordinate voting shares

On December 8, 2021, as a result of all of the Corporation's co-founders reaching the age of 65 years old, all of the Corporation's Class B subordinate voting shares automatically converted into Class A multiple voting shares on a share-for-share basis. Following the automatic conversion, only Class A multiple voting shares of the Corporation are traded on the Toronto Stock Exchange and all stock-based compensation and other stock-based payment plans of the Corporation will cover Class A multiple voting shares.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements

(in millions of US dollars, except per share and stock option data, or unless otherwise noted)

(b) Share repurchase program

On April 21, 2021, the Toronto Stock Exchange approved the implementation of a share repurchase program, which took effect on April 26, 2021. The program initially allowed the Corporation to repurchase up to 32,056,988 shares, representing 4.0% of the Class B subordinate voting shares of the public float as at April 19, 2021 (the "Public float"). On January 31, 2022, subsequent to the end of the third quarter of fiscal 2022, the Toronto Stock Exchange approved the amendment of the Corporation's current share repurchase program to increase the maximum number of shares that may be repurchased to 46,806,328 shares, or 5.8% of the Corporation's Public float. The share repurchase period will end no later than April 25, 2022. During the 16 and 40-week periods ended January 30, 2022, the Corporation repurchased 13,013,743 and 27,836,638 shares, respectively. These repurchases were settled for amounts of \$509.7 and \$1,047.4, respectively, of which \$10.6 is recorded in Accounts payable and accrued liabilities as at January 30, 2022. During the second quarter of fiscal 2022 and under the share repurchase program, 6,351,895 Class B subordinate voting shares were repurchased, for an amount of \$238.5, from Développements Orano Inc., a corporation controlled by Mr. Alain Bouchard, founder of the Corporation and executive chairman of its Board of Directors, which constitutes a related party transaction.

When making such repurchases, the number of shares in circulation is reduced and the proportionate interest of all remaining shareholders in the Corporation's share capital is increased on a pro rata basis. All shares repurchased under the share repurchase program were cancelled. An automatic securities purchase plan, which was pre-cleared by the Toronto Stock Exchange upon approbation of the program, is also in place and could allow a designated broker to repurchase the Corporation's shares on its behalf within parameters established by the Corporation. No automatic securities purchase plan was in effect as at January 30, 2022.

In addition, subsequent to the end of the third quarter of fiscal 2022, the Corporation repurchased 5,486,727 shares for an amount of \$230.7.

Stock options

For each of the 16 and 40-week periods ended January 30, 2022, a total of 130,000 stock options were exercised (nil and 271,758 for the 16 and 40-week periods ended January 31, 2021, respectively).

For the 16 and 40-week periods ended January 30, 2022, a total of nil and 284,898 stock options were granted, respectively (4,409 and 219,781 for the 16 and 40-week periods ended January 31, 2021, respectively). The description of the Corporation's stock-based compensation plan is included in Note 28 of the fiscal 2021 consolidated financial statements.

The fair value of stock options granted for the 40-week period ended January 30, 2022, was CA \$11.38 per option, which was estimated at the grant date using the Black-Scholes option pricing model on the basis of the following assumptions:

- Expected annual dividend of CA 35.0¢ per share;
- Expected volatility of 26%;
- Risk-free interest rate of 1.11%; and
- Expected life of 8 years.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements

(in millions of US dollars, except per share and stock option data, or unless otherwise noted)

10. SEGMENTED INFORMATION

The Corporation operates convenience stores in the United States, in Europe, in Asia and in Canada. It operates in one reportable segment, the sale of goods for immediate consumption, road transportation fuel and other products mainly through company-operated and franchised stores. The Corporation operates its convenience store chain under various banners, including Circle K, Couche-Tard, Holiday, Ingo, and Mac's. Revenues from external customers mainly fall into three categories: merchandise and service, road transportation fuel and other.

Information on the principal revenue categories as well as geographic information is as follows:

	16-week period ended January 30, 2022				16-week period ended January 31, 2021			
	United States	Europe and other regions	Canada	Total	United States	Europe and other regions ^(c)	Canada	Total
	\$	\$	\$	\$	\$	\$	\$	\$
External customer revenues^(a)								
Merchandise and service	3,355.5	715.9	722.5	4,793.9	3,274.9	541.1	713.9	4,529.9
Road transportation fuel	8,945.6	2,951.3	1,605.4	13,502.3	5,626.3	1,813.7	1,039.5	8,479.5
Other	14.6	257.3	8.3	280.2	17.3	123.4	7.4	148.1
	12,315.7	3,924.5	2,336.2	18,576.4	8,918.5	2,478.2	1,760.8	13,157.5
External customer revenues less Cost of sales, excluding depreciation, amortization and impairment^(d)								
Merchandise and service	1,127.0	270.6	228.5	1,626.1	1,066.9	208.1	224.0	1,499.0
Road transportation fuel	1,087.9	342.0	148.8	1,578.7	812.7	335.7	118.3	1,266.7
Other	14.6	31.9	8.3	54.8	16.5	40.4	7.5	64.4
	2,229.5	644.5	385.6	3,259.6	1,896.1	584.2	349.8	2,830.1
	40-week period ended January 30, 2022				40-week period ended January 31, 2021			
	United States	Europe and other regions	Canada	Total	United States	Europe and other regions ^(c)	Canada	Total
	\$	\$	\$	\$	\$	\$	\$	\$
External customer revenues^(a)								
Merchandise and service	8,938.9	1,857.7	2,044.2	12,840.8	8,862.7	1,278.9	2,006.9	12,148.5
Road transportation fuel	22,064.1	6,899.8	4,011.0	32,974.9	13,970.6	4,492.3	2,592.2	21,055.1
Other	36.8	504.9	17.6	559.3	34.3	268.1	16.7	319.1
	31,039.8	9,262.4	6,072.8	46,375.0	22,867.6	6,039.3	4,615.8	33,522.7
External customer revenues less Cost of sales, excluding depreciation, amortization and impairment^(d)								
Merchandise and service	3,026.8	708.8	655.8	4,391.4	2,964.0	505.9	631.0	4,100.9
Road transportation fuel	2,684.4	866.7	372.5	3,923.6	2,378.2	855.4	297.3	3,530.9
Other	36.8	78.4	17.6	132.8	33.5	98.7	16.8	149.0
	5,748.0	1,653.9	1,045.9	8,447.8	5,375.7	1,460.0	945.1	7,780.8
Total long-term assets^(b)	13,984.3	4,270.2	2,893.3	21,147.8	13,376.5	4,575.4	2,832.2	20,784.1

(a) Geographic areas are determined according to where the Corporation generates operating income (where the sale takes place) and according to the location of the long-term assets.

(b) Excluding financial instruments, deferred tax assets and post-employment benefit assets. As at January 31, 2021, the comparative figures have been adjusted to better reflect the exclusion of financial instruments by geography.

(c) Europe and other regions include the results from operations in Asia starting December 21, 2020.

(d) For the 16-week period ended January 31, 2021, Merchandise and service was adjusted from \$1,081.2 to \$1,066.9 for the United States, from \$229.9 to \$224.0 for Canada and Road transportation fuel was adjusted from \$828.1 to \$812.7 for the United States. For the 40-week period ended January 31, 2021, Merchandise and service was adjusted from \$3,001.0 to \$2,964.0 for the United States, from \$645.5 to \$631.0 for Canada and Road transportation fuel was adjusted from \$2,408.0 to \$2,378.2 for the United States. These changes arise from the change in classification described in Note 1.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements

(in millions of US dollars, except per share and stock option data, or unless otherwise noted)

11. FAIR VALUE

The fair value of trade accounts receivable and vendor rebates receivable, credit and debit cards receivable and accounts payable and accrued liabilities is comparable to their carrying amounts given their short maturity.

The estimated fair value of each class of financial instruments, the methods and assumptions that were used to determine them and their fair value hierarchy are as follows:

Financial instruments at fair value on the consolidated balance sheets:

	Estimated fair value as at		Consolidated balance sheets classification	Methods and assumptions used	Fair value hierarchy
	January 30, 2022	April 25, 2021			
	\$	\$			
Share units indexed deposits - Current	19.0	18.4	Accounts receivable	Fair market value of the Corporation's Class A shares	Level 2
Share units indexed deposits - Non-current	52.8	43.5	Other assets		
Cross-currency interest rate swaps - Current	(56.1)	—	Other short-term financial liabilities	Market rates	Level 2
Cross-currency interest rate swaps - Non-current	(49.5)	(79.6)	Other long-term financial liabilities		
Investments in equity instruments	150.3	29.2	Other assets	Unadjusted quoted prices	Level 1
Investments in equity instruments	43.7	6.0	Other assets	Recent transactions	Level 3
Investments in other financial assets	19.4	—	Other assets	Recent transactions	Level 3
Commodity indexed deposits	50.7	9.7	Other short-term financial assets	Market rates	Level 2
Fuel swaps	(68.9)	(18.7)	Other short-term financial liabilities	Market rates	Level 2

The table below shows the amounts related to the investments in equity instruments (Level 3) and investments in other financial assets (Level 3) presented on the consolidated balance sheets:

	<u>Estimated fair value</u>
	\$
40-week period ended January 30, 2022	
Balance, beginning of period	6.0
Purchases	48.5
Gain recognized to Financial revenues ⁽¹⁾	8.6
Balance, end of period	63.1

(1) Related to financial instruments still held by the Corporation as at January 30, 2022.

The valuations of those financial instruments were predominantly based on prices for similar instruments stemming from recent larger private investments that the Corporation participated in, which represent observable inputs. Sensitivity to unobservable inputs is therefore not deemed to have a significant impact on their estimated fair value as at January 30, 2022, given the few underlying assumptions used.

In addition, information on the measurement of the convertible debentures and common share warrants in Fire & Flower is presented in Note 4.

The Corporation performs the valuation of its financial instruments required for financial reporting purposes, including Level 2 and Level 3 fair values. Changes in Level 2 and Level 3 fair values are analyzed at the end of each reporting period by the Corporation and reports explaining the reasons for the fair value movements are presented to the Corporation's management.

Notes to the Unaudited Interim Condensed Consolidated Financial Statements

(in millions of US dollars, except per share and stock option data, or unless otherwise noted)

Financial instruments not at fair value on the consolidated balance sheets:

The table below presents the fair value, which is based on unadjusted quoted prices (Level 1) or on observable market data (Level 2), and the carrying value of the Corporation's senior unsecured notes which are not measured at fair value on the consolidated balance sheets:

	As at January 30, 2022		As at April 25, 2021	
	Carrying value	Fair value	Carrying value	Fair value
	\$	\$	\$	\$
US-dollar-denominated senior unsecured notes (Level 2)	3,966.8	4,148.4	4,002.9	4,257.3
Canadian-dollar-denominated senior unsecured notes (Level 1)	1,288.6	1,328.8	1,319.1	1,406.3
Euro-denominated senior unsecured notes (Level 2)	833.0	872.3	902.0	966.8
NOK-denominated senior unsecured notes (Level 2)	74.8	78.1	80.8	88.2

12. SUBSEQUENT EVENT

Dividends

During its March 15, 2022 meeting, the Board of Directors declared a quarterly dividend of CA 11.0¢ per share for the third quarter of fiscal 2022 to shareholders on record as at March 24, 2022, and approved its payment effective April 7, 2022. This is an eligible dividend within the meaning of the *Income Tax Act* (Canada).