



## PRESS RELEASE

### Couche-Tard announces a date change for the dividend payment

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**ATD.MV.A, ATD.SV.B / TSX**

**Laval, November 30, 2005** — Alimentation Couche-Tard Inc. announces that its Board of Directors has decided to postpone the date of dividend payment, from December 1<sup>st</sup>, 2005 to January 3<sup>rd</sup> 2006. As announced on November 15<sup>th</sup> 2005, the dividend of 2.5¢CDN on Class A multiple voting shares and on Class B subordinate voting shares, will be payable to shareholders registered in the Company's records at the end of the business day on November 24<sup>th</sup>, 2005.

This decision has been taken after the announcement by the Federal Government of its intention regarding a reduction of the effective tax rate on dividend payments paid after January 1<sup>st</sup> 2006. This announcement of the Federal Government is subject to Parliamentary approval. Furthermore, the positions of the Provincial Governments have not been disclosed in respect with the announced reduction.

The Board of Directors' decision has been taken to allow our eligible shareholders to benefit by this announced tax reduction.

#### **Profile**

Alimentation Couche-Tard Inc. is the leader in the Canadian convenience store industry. In North America, Couche-Tard is the third largest convenience store operator, the second largest independent (not integrated with a petroleum company) convenience store operator and the most profitable one within such category. Couche-Tard currently operates a network of 4,853 convenience stores, 3,007 of which include motor fuel dispensing, located in eight large geographic markets, including three in Canada and five, which cover 23 States in the United States. Some 36,000 people are employed throughout Couche-Tard's retail convenience network and executive offices in North America.

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#### **Source**

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The statements set forth in this press release, which describe Couche-Tard's objectives, projections, estimates, expectations or forecasts, may constitute forward-looking statements within the meaning of securities legislation. Positive or negative verbs such as "plan", "evaluate", "estimate", "believe" and other related expressions are used to identify such statements. Couche-Tard would like to point out that, by their very nature, forward-looking statements involve risks and uncertainties such that its results, or the measures it adopts, could differ materially from those indicated or underlying these statements, or could have an impact on the degree of realization of a particular projection. Major factors that may lead to a material difference between Couche-Tard's actual results and the projections or expectations set forth in the forward-looking statements include the effects of the integration of acquired businesses and the ability to achieve projected synergies, fluctuations in margins on motor fuel sales, competition in the convenience store and retail motor fuel industries, exchange rate variations, and such other risks as described in detail from time to time in the reports filed by Couche-Tard with securities authorities in Canada and the United States. Unless otherwise required by applicable securities laws, Couche-Tard disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. The forward-looking information in this release is based on information available as of the date of the release.